

Fresno 縣



草案

選舉管理計劃
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選舉管理計劃

目錄

- I. 前言與計劃概要
- II. 選民教育與推廣計劃
 - A. 媒體的使用
 - B. 選民教育講座
 - C. 一般社區宣導工作
 - D. 與選民直接接觸
 - E. 教育和推廣預算
 - F. 小語種社區
 - G. 殘障人士社區
- III. 投票中心示範
 - A. 郵寄投票的選票
 - B. 投票中心
 - C. 投票箱
 - D. 免費電話服務
 - E. 殘障選民的無障礙通行
 - F. 安全/應急計劃
 - G. 節省成本
- IV. 附件
 - 附件 A – 選舉法第 4005(a)節及隨後各節/本計劃的交叉引用
 - 附件 B – 電視台和廣播電台
 - 附件 C – 平面媒體和電子媒體
 - 附件 D – 社區組織、城市和特別區域
 - 附件 E – 社交媒體、地址和管道的資訊
 - 附件 F – 社區會議/活動
 - 附件 G – 投票中心佈局圖
 - 附件 H – 投票中心的地點、營業時間和地圖
 - 附件 I – 選舉委員會委員的人數/所講語言
 - 附件 J – 投票箱的地點
 - 附件 K – 本計劃中使用的縮寫

I. 前言

Fresno 縣始建於 1856 年，初期本縣有 4,605 位居民，採用人工計點的紙質選票進行選舉。本縣於 1967 年開始採用打卡投票系統。1972 年登記選民增至 200,000 人，1992 年增至 300,000 人。隨著登記選民人數增長，加上其他類型的投票系統問世，本縣於 1999 年採用帶有選區讀取器的紙質選票掃描投票系統。到 2012 年，登記選民增至 400,000 人。截至 2019 年 2 月 10 日，登記選民為 461,008 人。

從 1962 年起，符合若干條件的選民可以郵寄投票(VBM)。2002 年，州府採納「無條件郵寄投票」，任何選民都可以選擇郵寄投票，並成為永久 VBM 選民。在 Fresno 縣，1990 年投出的選票有 20%是 VBM 選票，而在 2018 年 11 月的選舉中，該數字穩定增長到 65%。2019 年初舉行的特別選舉顯示，投出的選票有 86%是 VBM 選票。填好的郵寄投票選票必須密封在 VBM 信封內，並由選民簽名。每個 VBM 選票信封上的簽名在計票之前必須與選民登記時的簽名進行比較，兩者筆跡必須一致。

2016 年，第 450 號參議院法案設立《選民選擇權法案》(VCA)。2018 年，五個縣（Madera、Napa、Nevada、Sacramento 和 San Mateo）改為 VCA 模式。VCA 模式要求為每位選民提供 VBM 選票，並以投票中心取代傳統的投票站。按照選區模式，2018 年 11 月，Fresno 縣有 268 個投票站，開放一天。按照 VCA 模式，Fresno 縣將至少有 50 個投票中心，其中 10 個投票中心開放 11 天，40 個投票中心開放四天，包括週末、假期和選舉日。按照 VCA 模式，還將增設 33 個安全投票箱，開放 29 天，包括選舉日。Fresno 縣選民可選擇到 50 個投票中心中的任何一個投票中心投票，並享受更高水準的服務，包括視需要索取選票和選民登記服務。至少有 83 個地方（50 個投票中心和 33 個投票箱）可用於存放郵寄投票的選票。選民也可以郵寄郵資預付的 VBM 選票。

2018 年 8 月，Fresno 縣就新的選舉系統發佈招標書。由於使用年數已久，且難以尋找置換部件，故現有的系統需要更換。此後該系統訂於 2020 年 3 月的選舉之前由州府撤銷。本縣舉行五次社區會議，以探討 Fresno 縣是否應當改用 VCA 模式，這會影響到設備採購。根據社區會議的結果，以及與五個已改用 VCA 模式的縣、州務卿辦公室和正考慮改用該模式的其他縣溝通的結果，Fresno 縣書記官/選民登記處長 Brandi Orth 向縣監察委員會建議 Fresno 縣改用 VCA 模式。監察委員會於 2019 年 3 月 12 日投票，批准從 2020 年 3 月的總統預選開始改用該模式。California 州正準備改用該模式的縣為（從 2020 年 6 月初開始）：Amador、El Dorado、Los Angeles、Mariposa、Orange 和 Santa Clara。

VCA 模式為所有選民提供更多的投票機會。選民可選擇到任何投票中心投票，投票中心在 11 天的開放期內為選民提供至少 93 小時的投票機會，而投票站模式只有 13 小時（一天）的投票機會。這些延長的投票時間包括週末和假期。此外，所有投票中心均將提供選民登記服務，而投票站模式只有一個地方（選務處）提供。

Fresno 縣以前曾設立選民無障礙投票諮詢委員會(VAAC)和語言無障礙諮詢委員會(LAAC)。雖然這些委員會在採納《選民選擇權法案》之前曾舉行會議，並且這兩個委員會的代表曾出席五次社區會議，但 LAAC 和 VAAC 於 2019 年 3 月首次舉行會議討論 VCA。此外，新的選民選擇權法案諮詢委員會(VCAAC)於 2019 年 3 月開始舉行會議，VAAC 和 LAAC 在該委員會中均有代表。

在制訂本《選舉管理計劃》(EAP)時已考慮和採納社區會議、VAAC、LAAC 和 VCAAC 的意見，本計劃將詳細說明 Fresno 縣將如何實施 VCA，包括根據《California 州選舉法》第 4005(a)節及隨後各節實施選民教育與推廣計劃。請參閱附件 A 瞭解選舉法的相關章節和本計劃的要求。

計劃概要：在過渡到《選民選擇權法案》的過程中，Fresno 縣將與社區成員組成的三個委員會（選民選擇權法案諮詢委員會、語言無障礙諮詢委員會和選民無障礙投票諮詢委員會）及其他社區代表合作。選民教育與推廣工作將採用各種媒體，包括平面媒體、社交媒體、電台和電視。本縣將舉行選民教育講座，殘障選民和不講英文的選民均可參加。各種社區活動上將提供簡報和資訊。每位選民都將收到兩份郵件，這些資料解釋所有選民均將收到郵寄投票的選票，以及他們可以選擇何種投票方式和可用服務。所有溝通資料將遵循《1965 年投票權利法案》的要求翻譯為西班牙文。此外，消息和選民資訊還將翻譯為《California 州選舉法》規定的語言，包括：旁遮普文、苗文、中文、韓文、高棉文、越南文和他加祿文。社區組織將獲得 VCA 工具組，他們可以使用這些材料向社區通報資訊。在聽取三個委員會的意見，並進行必要的思考後，本縣將確定 50 個投票中心和 33 個投票箱的地點，在 2020 年 3 月的選舉中使用。每個投票中心均應無障礙通行，並提供高水準的服務，包括視需要索取選票，以便 Fresno 縣選民在任何投票中心均可投票。十個投票中心將開放 11 天，其餘投票中心開放 4 天，包括週末、假期和選舉日。投票箱將在選舉之前開放 29 天。

II. 選民教育與推廣計劃

Fresno 縣是一個多元化的縣，有 15 個城市、眾多非管轄社區和鄉村地區。我們將採用多種方法開展選民教育和推廣工作，以提高選民參與度，確保以不同的格式為選民和潛在選民提供相關語言版本的多種溝通資料。

Fresno 縣將爭取獲得社區組織、媒體代表和傳播專家的幫助，以最大程度促進與社區的溝通。

A. 媒體的使用（包括社交媒體、報紙、電台和電視）

1. **公共服務公告：**開發在電台和電視上播放的公共服務公告(PSA)，並分發到本縣的所有電視台和廣播電台。PSA 將推廣免費的選民援助熱線，同時向選民廣泛宣導即將到來的選舉和不同的投票選項。PSA 將向選民說明他們可以索取無障礙郵寄投票的選票，以及索取這種選票的流程。PSA 將使用英文、西班牙文、旁遮普文、苗文、中文、韓文、高棉文、越南文和他加祿文，並分發到本地電視台和廣播電台，以及在社交媒體上使用。PSA 的內容和譯文將洽詢 LAAC、VAAC 和 VCAAC 後確定。

請參閱附件 B 查閱電視台和廣播電台的清單。

2. **平面媒體消息：**撰寫至少三條平面媒體消息，並分發給區域內的所有當地報紙/新聞通訊。平面媒體消息將翻譯為規定的所有語言。平面媒體消息的內容將包括免費的選民援助熱線，並向選民說明他們可以索取無障礙郵寄投票的選票，以及索取這種選票的流程。平面媒體消息將向選民說明即將到來的選舉和不同的投票選項。平面媒體消息將於 2019 年 9 月初步發佈，並在選舉之前持續發佈不同的消息。VCAAC、LAAC 和 VAAC 將有機會審閱通用的平面媒體消息。

平面媒體消息長短不一，並透過傳播工具（紙質或電子）投放和/或郵寄給報紙、社區組織、本縣的公共資訊官、本縣各政府部門、各城市、公用事業公司、特別區域、學區、學院和大學、退休協會及任何其他組織，這些消息可以用溝通工具複製，也可以作為傳單分發。本縣將向同意承擔分發工作的組織提供平面媒體消息，並力求與媒體組織合作，由他們在平面新聞通訊和電子新聞通訊中複製這些消息。

請參閱附件 C 查閱平面媒體和電子媒體的清單。

請參閱附件 D 查閱社區組織、各城市 and 特別區域的清單。

3. 社交媒體和網際網路上的宣導：制訂詳細的社交媒體計劃，旨在鼓勵分享和擴大社交媒體的影響力。社交媒體計劃將傳遞明確的消息，說明免費的選民援助熱線，並向選民說明他們可以索取無障礙郵寄投票的選票，以及索取這種選票的流程。從 2019 年 9 月到 2020 年 3 月，本縣將與媒體顧問合作，找出在社交媒體上有重要影響力的人士以及願意協助傳播消息以及分享與投票系統有關的資訊的其他第三方，以促進對重要受眾的基層推廣。2019 年 10 月 1 日之前將制訂具體的內容日程，以及所有規定語言版本的具體消息。
4. 網站：縣書記官網站易於瀏覽，並且對公眾開放。平面媒體的內容將在網站上發佈，以便下載和分享。所有公共服務公告將在縣書記官網站上發佈。縣府網站上有定期更新的 VCA 時間表。特定的 VCA 活動與材料預計在 2019 年 9 月 1 日之前在網站上發佈。
5. VCA 工具組：本縣將提供一個工具組，包括社交媒體文案、平面廣告、PowerPoint 簡報的連結及其他材料。視譯文完成時間而定，預期工具組和關於工具組使用方法的培訓將於 2019 年 9 月下旬提供。

請參閱附件 E 查閱社交媒體管道和地址。

B. 選民教育講座

1. 殘障人士社區講座：本縣將舉行為期一天的殘障人士講座/開放參觀活動，並提供示範性的投票中心和簡報，注重提升殘障選民的無障礙通行和參與度。選民首先有機會「參觀」投票中心，體驗投票中心能為殘障選民提供什麼服務，然後再在當天的不同時間講解這些簡報。這次講座將透過 VAAC 事先向殘障社區進行推廣，並直接邀請倡導組織和計劃參與，鼓動他們安排「現場考察」，參加講座/開放參觀活動。透過 VAAC，本縣將與代表這些特定社區的個人和組織合作，確保為講座選擇合適的地點，並配備合適的工作人員，為講座營造熱情的氛圍，取得有效的成果。講座將於 2019 年 10 月或 11 月初舉行。
2. 雙語講座：本縣將與 LAAC 及社區組織合作舉行雙語選民教育講座，以進一步宣導和傳達與《選民選擇權法案》相關的變化，涉及的語言如下：西班牙文、旁遮普文、苗文、中文、韓文、高棉文、越南文和他加祿文。屆時將有相關語種的口譯員協助與會者。透過 LAAC，本縣將與代表這些特定社區的個人和組織合作，確保為講座選擇合適的地點，並配備合適的工作人員，為講座營造熱情的氛圍，取得有效的成果。這些講座將向直接接觸各特定語種人群的組織及媒體進行推廣。這些講座將於 2019 年 9 月、10 月和 11 月初舉行。

C. 一般社區宣導工作

- 1. VCA 諮詢委員會：**本縣已設立選民選擇權法案諮詢委員會(VCAAC)，該委員會將每月舉行會議，以支持社區宣導工作。我們透過這項工作收集資訊，瞭解與普通社區、特定語種人群及殘障社區成員接觸的特定機會。

(縣府網站已在上文討論，網站將在一般社區宣導過程中供公眾瀏覽。)

- 2. 社區會議：**本縣將參加社區會議與活動，圍繞 VCA 向所有社區成員提供一般教育與資訊。VCA 工具組將包括一份在社區會議上使用的 PowerPoint 簡報，以及一份在活動上使用的「桌面」簡報。工具組將在 2019 年 9 月下旬之前發佈。我們的簡報和印刷資料將翻譯為規定的語言。本縣將力求參加整個社區的各類定期會議。本縣將力求參加為雙語社區和殘障人士社區服務的社區會議。

請參閱附件 F 查閱部分社區會議和活動的清單。

D. 與選民直接接觸

- 1. 郵寄給選民的材料：**除了提供「本縣選民資訊指南」(CVIG)和郵寄投票的選票外，本縣還將向每位選民至少郵寄兩份材料，目的是向選民說明即將到來的選舉和推廣免費的選民援助熱線。這些材料暫時訂於（根據州務卿建議的日期）2019 年 12 月的第一週和 2020 年 1 月的第一週寄出。
- 2. 無障礙選票的明信片：**所有登記選民將收到一張郵資預付的明信片及「本縣選民資訊指南」(CVIG)，該指南上將提供說明，介紹如何索取英文以外其他語種的材料和/或如何索取無障礙 VBM 選票。「本縣選民資訊指南」中將包括有關如何申請使用遠距無障礙郵寄投票(RAVBM)的說明。

- 3. 小語種選民：**本縣將根據選民登記表上選擇的語言偏好、在媒體宣傳和社區合作過程中與選民的直接接觸以及從「本縣選民資訊指南」中寄回的郵資預付明信片來識別小語種選民。
- 4. 免費電話語言服務：**在所有營業時間提供免費的電話支持服務。工作人員將使用聯邦規定的語種（西班牙文）以及若干其他規定語種為來電者提供援助。本縣將在選舉日前的一個月提供語言服務，使用其他規定語種為選民提供援助。

免費熱線：(800) 742-1011

California 州電話中轉服務（供語言和聽力障礙者使用）：711

E. 教育和推廣預算

- 1. 預算：**2019/2020 年選舉的教育和推廣預算（適用於 2020 年 7 月 1 日之前舉行的選舉）為 50,000 美元，該預算的大部分將用於支付媒體顧問的費用和製作成本。這不包括本部門可以用很低成本或零成本獲得的資源，例如公共服務媒體投入的時間以及複製由本縣製作並由社區組織分發的材料。本部門以前未編列推廣和教育預算。預算還包括向每位選民郵寄兩份材料（印刷和郵資）的 250,000 美元，以及支付印刷成本、工作人員工作時間（固定工作人員和臨時工作人員）的額外資金，用於視需要完成社區簡報、媒體採訪及其他活動，確保選民瞭解投票中心和投票流程。

F. 小語種社區

- 1. 語言要求：**Fresno 縣選民講多種不同的語言。Fresno 縣必須根據聯邦《1965 投票權利法案》（《美國法典》第 52 卷第 10101 節及隨後各節）以西班牙文提供投票材料和援助。此外，Fresno 縣還必須根據《California 州選舉法》第 14201 節在本縣的特定地區提供七種其他語言（旁遮普文、苗文、中文、韓文、高棉文、越南文和他加祿文）的投票材料和援助。
- 2. 雙語服務：**我們為小語種社區採取的行動在本教育與推廣計劃的很多地方都有述及。Fresno 縣 LAAC 由多元化的社區成員組成，對於我們採取適當的行動與小語種社區接觸起到了至關重要的作用。目前，選舉工作人員可以講西班牙文、旁遮普文和苗文。我們將徵募能講兩種語言的臨時工作人員，並在全縣範圍招募能講兩種語言的投票中心工作人員，尤其是在對語言有特別規定的本縣地區。如上所述，我們的所有媒體均將提供所有規定的語言版本，並提供給為特定語種人群服務的媒體管道，此類媒體管道可參閱我們的媒體清單（見附件）。雙語選民講座請參閱上文「選民教育講座」。

G. 殘障人士社區

- 1. 講座/VAAC:** 如上文「選民教育講座」所述，我們將為殘障選民以及為此類選民提供支持的個人和社區組織舉行為期一天的講座/開放參觀活動。VAAC 是我們的重要工作之一，我們將繼續與 VAAC 合作，並發揮他們與殘障社區成員接觸的專長。VAAC 的成員也在 VCAAC 任職。在本計劃中，我們已介紹我們在 PSA、新聞報道、平面媒體和社交媒體、社區推廣及本縣網站方面採取的行動，為選民提供資訊和教育，重點是說明如何獲取無障礙郵寄投票的選票和索取選票的流程。

III. 投票中心示範

A. 郵寄投票的選票

- 1. 郵寄投票(VBM):** Fresno 縣所有登記選民將收到一張郵寄投票的選票。填好的郵寄選票可以寄回（郵資預付）、投入任何投票箱或交到任何投票中心。
- 2. 遠距無障礙郵寄投票(RAVBM):** Fresno 縣殘障登記選民可向選務處索取一張無障礙選票。選民可在電腦上獲取這種選票，用選民自己的輔助技術標選，然後列印出來。這種選票可以使用與任何 VBM 選票一樣的方法交回（郵寄、投票箱或投票中心）。
- 3. 索取備用選票:** 所有選民可撥(559) 600-VOTE (8683)、發傳真到(559) 488-3279、前往投票中心或選務處索取一張備用選票。

B. 投票中心

- 1. 投票中心的地點：**本縣將根據 VCA 關於確定投票中心數量和投票中心地點的標準與公式，繼續與 VAAC、LAAC 和 VCAAC 直接合作，以確定投票中心的地點。根據 VCA 的公式，Fresno 縣必須設立至少 50 個投票中心。選民中心將均勻分佈在全縣，位於交通便利的地點，盡量接近現有的公共交通路線，最大程度上方便選民。我們的目標是將投票中心設在將來選舉也可以使用的地點，以便選民熟悉這些地點。投票中心將每天開放至少 8 個小時，選舉日必須開放 13 個小時。十個投票中心將開放 11 天，另外 40 個投票中心將開放四天。
- 2. 投票中心的服務：**Fresno 縣任何登記選民均可到投票中心親自投出選票、辦理登記投票手續或更新選民登記資料。在選舉或選舉日之前的 14 天期間，選民可完成有條件選民登記(CVR)和投出有條件選票。選民在所有投票中心均可獲得高水準的服務。選民也可以將填好的 VBM 選票交給任何投票中心。
- 3. 技術：**投票中心將連接到本縣的選舉資訊管理系統(EIMS)，以便投票中心的工作人員實時驗證每位選民的投票狀態。選票將「隨需」列印，以便每位選民均可拿到正確的選票。
- 4. 殘障選民投票設備和人員配備：**投票中心將提供至少三台無障礙標選設備(Image Cast X)。所有投票中心均將符合《美國殘障人士法案》(ADA)的規定，並且工作人員將為有特殊需要的選民提供援助。
- 5. 投票中心人員配備：**視投票中心的預期人流量和規模而定，投票中心選舉委員會委員的人數為四至 10 人（相當於全職）。根據聯邦《投票權利法案》和州務卿的要求為投票中心分配能講兩種語言的選舉委員會委員。此外，本縣將在必要時提供規定語種的電話翻譯服務，以補充翻譯服務。
- 6. 無障礙投票亭：**所有投票中心將提供無障礙投票亭，以便所有選民可以私密和獨立地進行投票。
- 7. 關於移動投票服務的考量：**本縣正在探討移動投票服務，這取決於是否有合適的移動投票服務小組，以及是否有必要的財務資源為移動投票小組配備人員。目前仍在繼續分析情況，最終決定將在 2019 年 12 月之前作出。
- 8. 公共交通：**本縣將在四天的投票期內為想前往投票中心的人提供免費的公共交通服務。

請參閱附件 G 查閱投票中心的佈局圖。

請參閱附件 H 查閱已確定的投票中心地點（可能會有修改）。

請參閱附件 I 查閱選舉委員會委員的數量及其所講語言。

C. 投票箱

1. **投票箱的地點和數量：**本縣將根據 VCA 關於確定投票箱數量和投票箱地點的標準與公式，繼續與 VAAC、LAAC 和 VCAAC 直接合作，以確定投票箱的地點。根據 VCA 公式，Fresno 縣必須設立 31 個投票箱。投票箱的開放時間不得少於 29 天，包括選舉日。位於建築物內的投票箱將至少在正常營業時間內開放，位於戶外的投票箱將每天 24 小時開放。所有投票箱將符合 ADA 的規定。

請參閱附件 J 查閱已確定的投票箱地點（可能會有修改）。

D. 免費電話服務

1. **電話服務：**在所有營業時間提供免費的電話支持服務。工作人員用聯邦規定的語言為來電者提供援助，並維持語言服務，以使用其他規定語言為選民提供援助。

免費熱線：(800) 742-1011

California 州電話中轉服務（供語言和聽力障礙者使用）：711

E. 殘障選民的無障礙通行

1. **VAAC：**Fresno 縣 VAAC 是一個由關切和瞭解殘障選民所面臨的挑戰的殘障選民和社區成員組成的活躍委員會。VAAC 就殘障選民如何獨立和私密地進行投票向縣選務處提供意見、協助和建議。VAAC 積極參與 Fresno 縣有關 VCA 的對話。
2. **無障礙選票標記設備：**本縣致力於改善無障礙的投票流程。投票中心將配備至少三台無障礙選票標記設備(Image Cast X)，為殘障選民提供與非殘障選民相同的投票和參與機會，包括私密和獨立地進行投票的能力。本文件第一部分所述的教育與推廣計劃詳細說明媒體使用計劃，以及關於推廣免費號碼和遠距無障礙郵寄投票(RAVBM)系統的特定資訊。
3. **遠距無障礙投票：**Fresno 縣殘障登記選民可選擇上網透過遠距無障礙郵寄投票(RAVBM)系統索取可下載的選票。RAVBM 使選民可要求以電子方式從經授權的網站向選民發送 VBM 選票。電子選票可下載到選民的電腦，用選民自己的輔助技術標選，然後列印出來。這種選票可以使用與任何 VBM 選票一樣的方法交回（郵寄、投票箱或投票中心）。

F. 安全/應急計劃

1. **安全:** 當投票中心不開放時，場地和設備將遵循經過測試的可靠安全規程來保證其安全，例如防揭封條和有鎖的儲存設施。
2. **防止干擾:** 設立安全和應急計劃，以防止投票過程中的干擾，並確保選舉正常舉行。每個投票中心至少有一台無障礙選票標記設備(Image Cast X)將使用不間斷電源(UPS)。資訊科技(IT)巡迴團隊將攜帶備份/備用設備。投票可在配備應急發電機的縣選務處大樓進行。所有投票中心都有一份列出所有其他投票中心地點的清單，以便選民在必要時轉移到最近的投票中心。

G. 節省成本

1. **成本:** Fresno 縣需要購買新的投票系統，以更換已使用 20 年的舊系統，並確定 2019 年是購買該系統的最好年份。與此同時，立法機構為 California 州所有縣提供機會，允許他們選擇過渡到 VCA 模式。傳統選區投票站模式的設備成本估計比 VCA 模式的設備高 1,600,000 美元，主要原因是 Fresno 縣在投票站使用了選票製表機。節省該設備的成本可以一次性省下資金。成本分析顯示，VCA 模式的持續運營成本略高，主要原因是需要為投票中心投入額外的時間進行必要的推廣活動、技術支持以及人力成本的差異。

附件 A – 選舉法第 4005(a)節及隨後各節/本計劃的交叉引用

(I) The plan for the administration of elections conducted pursuant to this section, includes all of the following:	
(i) A voter education and outreach plan that is approved by the Secretary of State and that includes all of the following:	
(I) A description of how the county elections official will use the media, including social media, newspapers, radio, and television that serve language minority communities for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.	II A 1,2,3,4 Use of Media including Accessible format Attachments B,C,D,E
(II) A description of how the county elections official will use the media, including social media, newspapers, radio, and television for purposes of informing voters of the availability of a vote by mail ballot in an accessible format and the process for requesting such a ballot.	II B, C Workshops, Community Presence Attachments D, F
(III) A description of how the county elections official will have a community presence to educate voters regarding the provisions of this section.	
(IV) A description of the accessible information that will be publicly available on the accessible Internet Web site of the county elections official.	II A 4 Website
(V) A description of the method used by the county elections official to identify language minority voters.	II D 3 Language Minority
(VI) A description of how the county elections official will educate and communicate the provisions of this section to the public, including:	
(ia) Communities for which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). The county elections official shall hold at least one bilingual voter education workshop for each language in which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.).	II A 1,2,3,4 Media Attachments B,C,D,E II B 2 Workshop II C 1,2 Comm Presence II D 1,2 Mailings II F 1,2 Language
(ib) The disability community, including organizations and individuals that advocate on behalf of, or provide services to, individuals with disabilities. The county elections official shall hold at least one voter education workshop to increase accessibility and participation of eligible voters with disabilities.	II A 1,2,3,4 Media II B 1 Workshop II C 1, 2 Comm Presence II G 1 Workshop
(VII) A description of how the county will spend the necessary resources on voter education and outreach to ensure that voters are fully informed about the election. This description shall include information about the amount of money the county plans to spend on voter education and outreach activities under the plan, and how that compares to the amount of money spent on voter education and outreach in recent similar elections in the same jurisdiction that were not conducted pursuant to this section.	II E 1 Budget
(VIII) At least one public service announcement in the media, including newspapers, radio, and television, that serve English-speaking citizens for	II A 1,2,3,4 Media Attachments B,C,D,E

purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. Outreach made under this subclause shall include access for voters who are deaf or hard of hearing and voters who are blind or visually impaired.	
(IX) At least one public service announcement in the media, including newspapers, radio, and television, that serve non-English-speaking citizens for each language in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.) for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.	II A 1,2,3,4 Media Attachments B,C,D,
(X) At least two direct contacts with voters for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. The two direct contacts are in addition to any other required contacts including, but not limited to, sample ballots and the delivery of vote by mail ballots.	II D 1,2 Mailings/Postcard
(ii) A description of how a voter with disabilities may request and receive a blank vote by mail ballot and, if a replacement ballot is necessary, a blank replacement ballot that a voter with disabilities can mark privately and independently.	II D 2 Accessible Ballot
(iii) A description of how the county elections official will address significant disparities in voter accessibility and participation identified in the report required by subdivision (g).	II D 3 Language Minority II C 2 Meetings II F 2 Language Services II B 2 Workshops
(iv) A description of the methods and standards that the county elections official will use to ensure the security of voting conducted at vote centers.	III F 1,2 Security
(v) Information about estimated short-term and long-term costs and savings from conducting elections pursuant to this section as compared to recent similar elections in the same jurisdiction that were not conducted pursuant to this section.	III G Costs
(vi) To the extent available at the time of publication, information on all of the following:	
(I) The total number of vote centers to be established.	III B 1 Vote Centers
(II) The total number of ballot dropoff locations to be established.	III C 1 Drop Box Locations and Number
(III) The location of each vote center.	III B 1 Vote Centers
(IV) The location of each ballot dropoff location and whether it is inside or outside.	III C 1 Drop Boxes Attachments H,J
(V) A map of the locations of each vote center and ballot dropoff location.	Attachment H
(VI) The hours of operation for each vote center.	Attachment H
(VII) The hours of operation for each ballot dropoff location.	Attachment J
(VIII) The security and contingency plans that would be implemented by the county elections official to do both of the following:	
(ia) Prevent a disruption of the vote center process.	III F 1,2 Security
(ib) Ensure that the election is properly conducted if a disruption occurs.	III F 1,2 Security

(IX) The number of election board members and the number of bilingual election board members and the languages spoken.	Attachment I, Staff
(X) The services provided to voters with disabilities, including, but not limited to, the type and number of accessible voting machines and reasonable modifications at each vote center.	III E 1,2,3 Services
(XI) The design, layout, and placement of equipment inside each voter center that protects each voter's right to cast a private and independent ballot.	Attachment G Layout III B 6 Privacy
(vii) A toll-free voter assistance hotline that is accessible to voters who are deaf or hard of hearing, and that is maintained by the county elections official that is operational no later than 29 days before the day of the election until 5 p.m. on the day after the election. The toll-free voter assistance hotline shall provide assistance to voters in all languages in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.).	III D Hotline
(J) The plan for the administration of elections conducted pursuant to this section is posted in a format that is accessible to persons with disabilities on the Internet Web site of the Secretary of State and on the Internet Web site of the county elections official.	II A 4 Website

附件 B – 電視台和廣播電台

Central Valley Talk Radio
Crossing TV
Fresno State Radio KFSR 90.7
Hmong Radio
Hmong USA Television
KFSN Ch. 30
KGPE Ch. 47
KMJ580
KMPH Ch. 26
KSEE Ch. 24
KVPR FM 89
KVPT Ch. 18
Mega 97.9
Punjabi Radio
Radio Bilingüe
Soft Rock 98.9
Univision Ch. 21

附件 C – 平面媒體和電子媒體

Business Journal
California Advocate
CA Latina Democrats Fresno County
California State University, Fresno - The Collegian
Central California Life Magazine
Clovis Roundup
Coalinga Press
Community Alliance
Fowler Ensign
Fresno Bee
Fresno Building Healthy Communities Enews
Fresno City College RAMPAGE
Fresno County Daily News
Fresno Free Press
Fresno Magazine
Fresno Pacific College - The Syrnix
Fresno Unified Newsletter "Building Futures"
GV Wire e-news
Kerman News
Kingsburg Recorder
League of Women Voters Newsletter
Maddy Daily e-news
Mi Familia Vota California Newsletter
Mid Valley Times
Mountain Press
Movimiento Latino
Orange Cove Times
Retired Employees of Fresno County Newsletter
Sanger Scene
Selma Enterprise
Vida en Valle

附件 D – 社區組織、城市和特別區域

African-American Heritage Museum
Alta Irrigation Division No.1 District
American Civil Liberties Union (ACLU)
American Legion
American Red Cross Central Valley
Arte Américas
Associated Students, Incorporated
Auberry Rotary Club
Bald Mountain Fire District
Bethel Christian Center
Bethesda Apostolic Church
Big Brothers Big Sisters of Central California
BizPro Networking Fresno
Black Women Organized for Political Action
Boys and Girls Club (El Dorado)
Bulldog Pantry
California Alliance for Retired Americans
California Complete Count Committee Fresno Census 2020
California Latina Democrats
Calvary World Outreach Center
Calvary Worship Center Church
Calwa Recreation and Park District
Campus Baptist Church
Central California Blood Center
Central California Irrigation Division No. 5 District
Central Labor Council
Central Unified School District
Central Valley Air Quality Coalition
Central Valley Asthma Collaborative
Central Valley Empowerment Alliance
Central Valley Environmental Justice Network
Central Valley Justice Coalition
Central Valley Legal Services
Central Valley Partnership
Central Valley Progressive PAC
Central Valley Regional Center
Cesar E. Chavez Adult Education Center
Church of Christ Sun Garden

City of Clovis
City of Coalinga
City of Firebaugh
City of Fowler
City of Fresno
City of Huron
City of Kerman
City of Mendota
City of Orange Cove
City of Parlier
City of Reedley
City of San Joaquin
City of Sanger
City of Selma
Clovis Country Lions Club
Clovis Unified School District
Clovis Veterans Memorial
Coalinga Press
Coalinga Regional Medical Center District
Coalinga-Huron Recreation and Park District
College Community Congregational Church
Common Space
Communities for a New California (CNC)
Community Alliance Spanish Newsletter
Community of Christ
Consolidated Irrigation District
Council on American-Islamic Relations
Deaf and Hard of Hearing Service Center
Deliverance House of Prayer
Democratic Socialists of America, Fresno
Disability Advisory Commission- City of Fresno
Disability Rights California
Discovery Center
Dress for Success Fresno
Dulce Upfront
East Fresno Rotary International
Ebenezer Indonesian Presbyterian
Eckankar Religion of the Light and Sound of God
Elks Lodge

EV Free Church / Fresno Deaf Church
Excelsior-Kings River Resource Conservation District
Faith in the Valley
Fig Garden Fire Protection District
Fig Garden Police Protection District
Firebaugh Resource Conservation District
First Church of God
Free Water County District
Fres Yes
Fresno Arts Council
Fresno Association of Realtors
Fresno Barrios Unidos
Fresno Boys and Men of Color
Fresno Brown Berets
Fresno Building Healthy Communities
Fresno CA Stake-Cedarview Ward
Fresno Center for Nonviolence
Fresno Church of Christ
Fresno City College
Fresno County Democratic Central Committee
Fresno County Farm Bureau
Fresno County Republican Party
Fresno EcoGarden
Fresno Freedom School
Fresno Indivisible
Fresno Interdenominational Refuge Ministries (FIRM)
Fresno Interdenominational Refugee Ministries
Fresno Irrigation District
Fresno Metro Black Chamber of Commerce
Fresno Pride Lions Club
Fresno Rotary International
Fresno State Student Cupboard
Fresno Unified School District
Fresno Veterans Home
Fresno Veterans of Foreign Wars
Friends Community Church
Go Public Schools Fresno
Hills Valley Irrigation District
Hmong Chamber-Commerce Fresno

Hmong Community Mennonite Church
Hmong Innovating Politics
Independent Order of Odd Fellows
Jakara Movement
James Irrigation District
James Resource Conservation District
Kerman Lions Club
Kerman Rotary Club
Kerman Unified School District
Kings River Conservation District
Kingsburg Tri-County Health Care District
Kingsburg Unified School District
Kingsburg's Rotary Club
Laguna Irrigation District
Laton Joint Unified School District
Leadership Counsel for Justice and Accountability
League of Women Voters-Fresno
Life Enrichment Center
Lutheran Campus Ministry
Malaga County Water District
Masjid Fresno Mosque
Mendota Unified School District
Mendota Unified School District
Mi Familia Vota-Fresno
Millbrook Presbyterian Church
MyLGBTPlus
National Lawyers Guild, Central Valley Chapter
National Women's Political Caucus-Fresno
Native Daughters of the Golden West-Fresno
Noble Credit Union
North Central Fire Protection District
North Fresno Lions Club
North Fresno Rotary International
Northeast Assembly of God
Office of the President-Fresno State
Orange Cove Fire Protection District
Orange Cove Irrigation District
Orange Cove Police Protection
Panoche Resource Conservation District

Peace Fresno
Pinedale County Water
Pinedale Public Utility District
Poso Resource Conversation District
Poverello House Fresno
Power California
Radio Bilingue KSJV 91.5 Fresno
Reedley Rotary Club
Resources for Independence Central Valley
Retired Employees of Fresno County (REFCO)
Retired Teachers Association
Riverdale Irrigation District
Riverdale Memorial
Riverdale Public Utility
Rotary Club of Clovis
Saint James Episcopal Cathedral
Saints Community Church of God in Christ
San Joaquin Valley Democratic Club
San Joaquin Valley Democratic Club
Sanger Rotary Club
Sanger Unified School District
Sanger Women's Club
Selma Health Care District
Selma Unified School District
Sequoia Council Boy Scouts of America
Sierra Kings Health Care District
Sierra Resource Conservation District
Sierra Unified School District
SIREN
Southeast Asian Ministry
Stone Soup Fresno
Student Veteran Organization
The Altar
The Bridge
The Fresno Center New Americans
The Jewish Federation of Central California
Tranquility Irrigation District
Tranquility Public Utility District
Tranquility Resource Conservation District

Trans-Emotion
Trinity Church of the Nazarene
Trinity Southern Baptist Church
Truth Tabernacle Christian
United Cerebral Palsy Central California (UCPCC)
United Way of Fresno County
University Presbyterian Church
USpark Fresno
Valley Christian Center
Valley Forward
Valley Vineyard Church
Vineyard University Christian Fellowship
We Are Not Invisible Fresno
Wesley United Methodist Church
West Fresno Democratic Club
Westside Resource Conservation District
Wings Advocacy Fresno
Women's international League for Peace and Freedom (WILPF)
Women's March Fresno
Womxn Empowered
Youth Leadership Institute Fresno

附件 E – 社交媒體、地址和管道的資訊

Social Media Goals:

- Build awareness about VCA and changes to the voting process within Fresno County
- Provide Vote Center and ballot drop-box location information
- Move audience to vote, increasing voter turnout, particularly with lower-propensity voter profiles
- Answer anticipated questions and points of confusion around what VCA is and is not
- Direct audience to the VCA website to access more information with every post
- Promote the Fresno County Elections Office mission and services

Target Audience:

- Voting age residents of Fresno County in general who use social media
- Voting age residents of Fresno County who have a lower-propensity to turn out to vote, specifically those who use social media

High-Level Strategy:

The Fresno County Elections Office will use a mix of social media platforms including Facebook, Instagram, Twitter, YouTube, LinkedIn and Nextdoor to establish Elections Office profiles where content about the VCA will be shared. These will be beacons of relevant voter and VCA information. The platform mix proportion will be based on where the target users already exist, posting during times of highest potential exposure to the Office's audience. Additionally, select posts will be used in paid advertising to target the specific audiences selected. These advertisements will not only generate awareness around the VCA, but will also serve the Elections Office profiles by garnering more followers, such that future posts have a higher organic audience.

Our goal is to make all addresses @VoteFresnoCounty or the equal on each platform. Actual addresses will be dependent upon acquisition by Fresno County Clerk/Registrar of Voters.

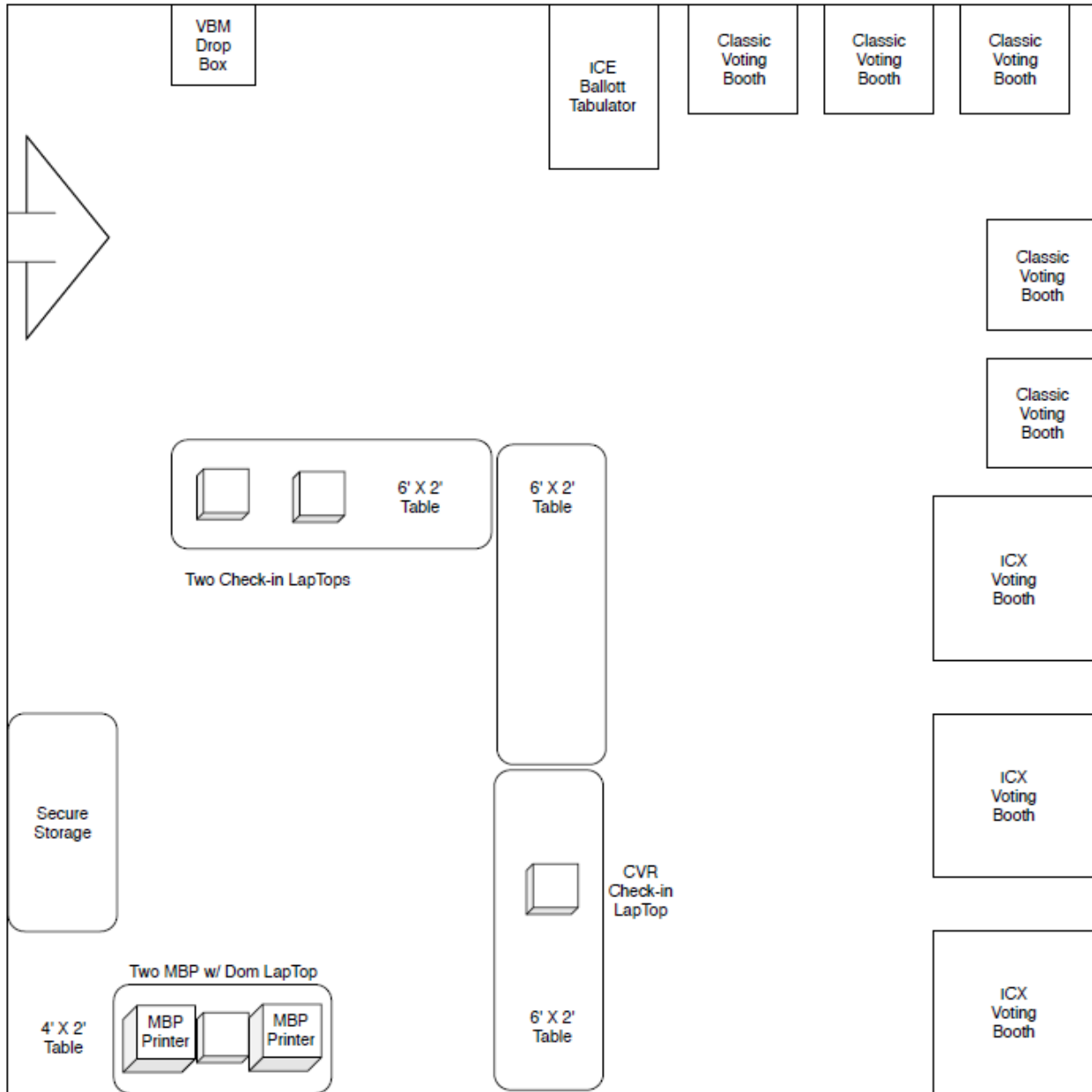
附件 F – 社區會議/活動

City	List of Community Meetings/Events	Date: Year 2019	Website
Kerman	Harvest Festival & Parade	9/14/2019	www.kermanchamber.org
Caruthers	Caruthers District Fair & Parade	9/28/2019	www.caruthersfairbarraising.com
Coalinga	Coalinga Fest	Oct.	coalingachamber.com
Reedley	Reedley Fiesta & Parade	Oct.	www.reedleychamber.com
Fowler	Fowler Fall Festival & Parade	Oct.	Fowlerciry.org
Fresno	Feria de Educacionia, Univision 21	Oct.	
Fresno	San Joaquin Valley Democratic Club Presentation	Oct	
Fresno	Retired Teachers Association Presentation	Oct.	
Fresno	Senior's Day at The Big Fresno Fair	10/7/2019	www.fresnofair.com
Clovis	Clovis Balloon Fest	Oct. 26-27 2019	Clovischamber.com
Selma	Selma Band Festival & Parade	Oct. 26 2019	www.selmabandfestival.net
Fowler	Sikh Parade	Oct./Nov.	fowlerciry.org
Fresno	Veterans Memorial Parade	11/11/2019	www.fresnovdp.org
Sanger	Annual Tree Lighting	Nov.	www.sanger.org
Fresno	Fresno County Republican Party Presentation on Voter Election	November 18 2019	www.fresnogop.org
Clovis	One Enchanted Evening	Nov. 21-2019	Oldtownclovis.org
Fresno	Downtown Fresno Christmas Parade	Dec.	Sponser to be Decided
Coalinga	Lions Club Christmas Parade	Dec.	coalingachamber.com
Clovis	Children's Electric Parade	Dec.	Old Town Clovis Kiwanis
Selma	Christmas Parade	Dec.	www.cityofselma.com
Firebaugh	Christmas Electric Parade	Dec.	www.firebaugh.org
Reedley	Electrical Farm Equip Parade	Dec.	www.reedleychamber.com
Sanger	Nation's Christmas Tree City Toyland Parade	Dec. 7 2019	www.Sanger.org
Kingsburg	Santa Lucia Festival of Lights Parade	Dec. 7 2019	www.kingsburgchamber.com
Sanger	Annual Trek to the Christmas Tree	Dec. 8 2019	www.sanger.org
Kerman	Christmas Parade	Dec. 14 2019	www.kermanchamber.org

Fresno	Hmong Cultural New Year's Celebration at Fresno County Fairgrounds	Dec. 26-Jan. 1 2020	-
List of Community Meetings/Events			
City	Meetings/Events	Date: Year 2020	Website
Clovis	MLK Community Breakfast	Jan.	Clovis Veterans Memorial Building
Sanger	Fresno County Blossom Trail Opening Cer.	Jan.	www.goblossomtrail.com
Selma	Crab Feed & Auction	Feb.	clovisrotaryclub.com
Fresno	Fresno City College Jazz Festival	Feb.	www.fresnocitycollege.edu
Fresno	Tower Rogue Festival (no parade)	Mar.	fresnoroguefestival.com
Sanger	Annual Blossom Days Festival (no parade)	Mar.	www.sanger.org
Clovis	Old Town Craft Beer Crawl	Mar.	oldtownclovis.org
Fresno	Fresno Chinese New Year Parade & Festival	Mar. 2 2020	ilovefresno.org
Fresno	Tower District Grand Mardi Gras Parade	Mar. 3 2020	www.towerdistrict.org
Orange Cove	Blossom Festival & Parade	Apr.	cityoforangecove.com
Laton	Laton Rodeo Days & Parade	Apr.	www.latonlionsclub.com
Fowler	Fowler Springfest (no parade)	Apr.	www.fowlercivty.org
Selma	Sikh New Year Celebration	Apr.	selmagurdwara.com
Fresno	FCC Asian Fest - no parade	Apr. 27 2020	
Fresno	Fresno Earth Day Radio Park	Apr. 20 2020	www.earthdayfresno.org
Fresno	Vintage Days CSUF	Apr. 26-29 2020	www.fresnostate.edu
Clovis	Clovis Rodeo Parade	Apr. 27 2020	cityofclovis.com
Fresno	North Fresno Rotary Jazz Festival	May	www.northfresnorotary.org
Selma	Selma Raisin Festival (no parade)	May 4 2020	www.cityofselma.com
Clovis	Clovis Trail Fest (no parade)	May 4 2020	www.visitclovis.com
Fresno	Vibe Soul Food Fest - Freskanda	May 4 2020	www.downtownfresno.org
Fresno	Cinco de Mayo w/ Univision	May 5 2020	-
Kingsburg	Swedish Festival & Parade	May 16-18 2020	kingsburgchamber.com
Coalinga	Horned Toad Derby Festival & Parade	May 25-28 2020	Coalingachamber.com
Fresno	Rainbow Pride Parade & Festival	June 1 2020	www.towerdistrict.org

Fresno	Multicultural Block Party at Mary Ella Brown Community Center	June 8 2020	www.wfresnofrc.org
Fresno	Kickoff Party for Summer at Fresno County Library, West Fresno Branch	June 12 2020	Fresnolibrary.org
Fresno	Juneteenth Celebration at Frank H. Ball Park, Fresno, Ca	June 15 2020	http://fresnojuneteenth.com
Fresno	Community Resource Fair at Granite Park	June 29 2020	www.fresnobarriosunidos.org
Mendota	Harvest Fiesta & Carnival (no parade)	July	City of Mendota
Firebaugh	Firebaugh Cantaloupe Round Up Festival at Dunkle Park	July	http://firebaugh.org
Selma	Community Independence Day Celebration	July 3 2020	www.cityofselma.com
Fresno	Univision Health Fair	July 13 2020	unitedhealthcenters.org
Selma	Concerts in the Park	Aug.	www.cityofselma.com
Fresno	Highland Gathering & Games	Sept.	www.fresnoscottishsociety.org
Selma	Circle the City Cancer Support	Sept.	www.selmacancersupport.com
Caruthers	Caruthers District Fair & Parade	Sept.	www.caruthersfairbarraising.com
Kerman	Harvest Festival & Parade	Sept 13-16 2020	www.kermanchamber.org
Kingsburg	Harvest Music Festival	Sept. 21 2020	www.kingsburgchamber.com
Fresno	Civil War Revisited -Kearney Park	Oct.	www.valleyhistory.org
Coalinga	Coalinga Fest	Oct.	coalingachamber.com
Reedley	Reedley Fiesta & Parade	Oct.	www.reedleychamber.com
Fowler	Fowler Fall Festival & Parade	Oct.	Fowlercity.org
Fresno	The Big Fresno Fair	Oct. 2-14 2020	
Clovis	Clovis Balloon Fest	Oct. 26-27 2020	Clovischamber.com
Selma	Selma Band Festival & Parade	Oct. 26 2020	www.selmabandfestival.net
Fowler	Sikh Parade	Oct./Nov.	fowlercity.org
Fresno	Veterans Memorial Parade	Nov.	www.fresnovdp.org
Sanger	Annual Tree Lighting	Nov.	www.sanger.org

附件 G(1) – 投票中心佈局圖



Standard Vote Center
20' X 20'

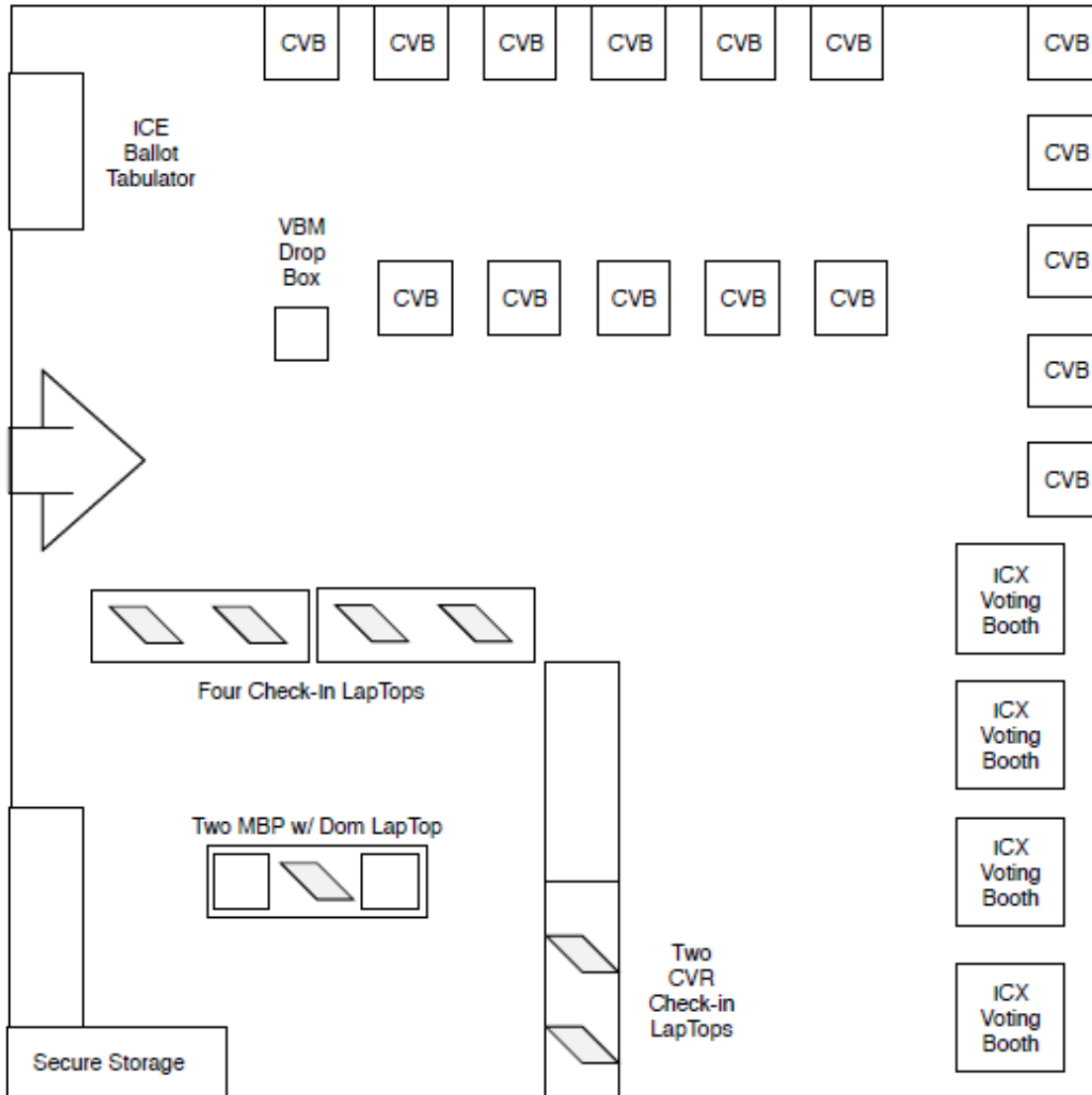
ICX - ImageCast X Accessible Ballot Marking Device

ICE - ImageCast Evolution Ballot Tabulator

MBP - Mobile Ballot Printer

CVB - Classic Voting Booth

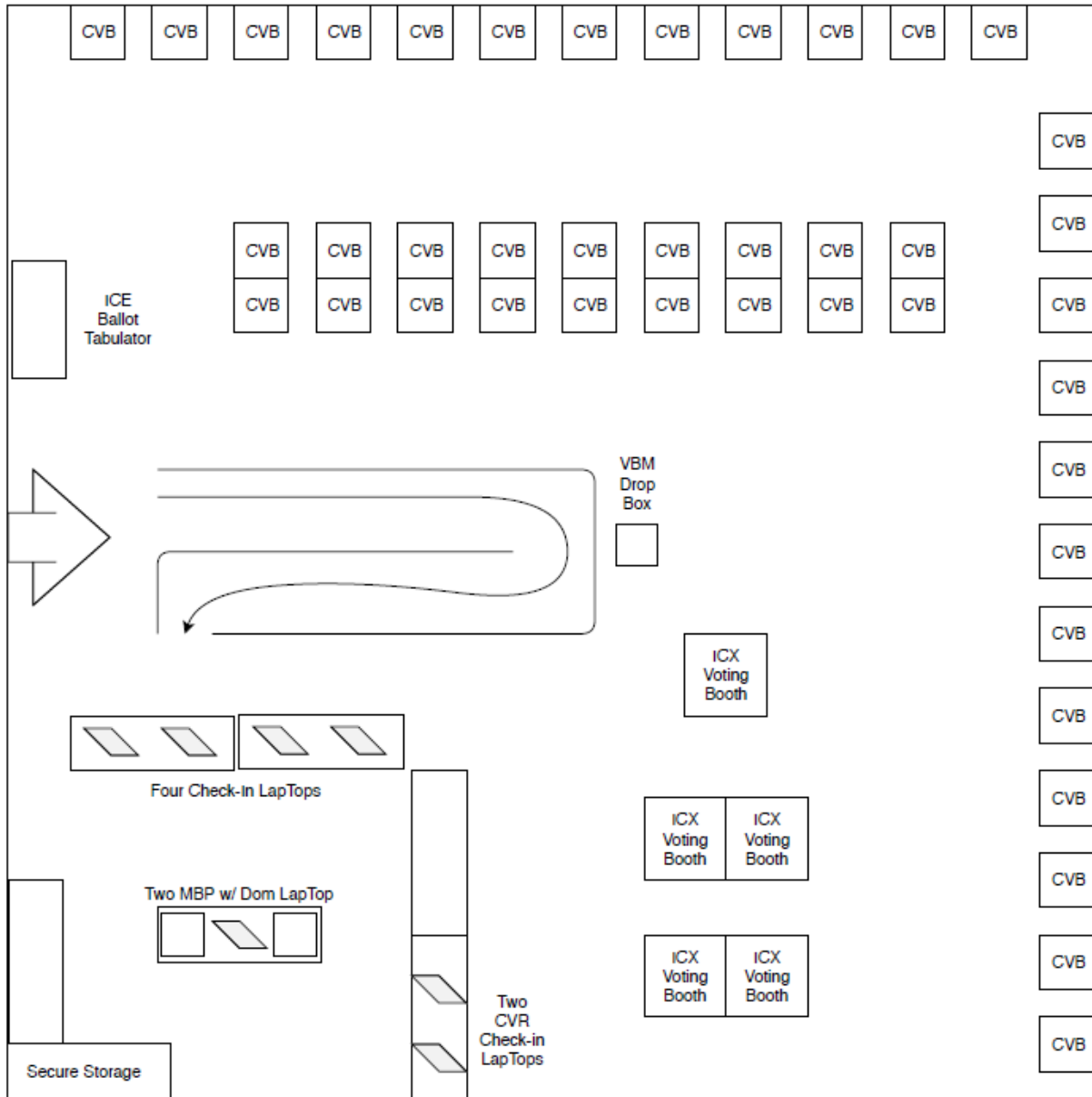
附件 G(2) – 投票中心佈局圖



Large Vote Center
30' X 30'
(Half scale compared to 20'X20')

ICX - ImageCast X Accessible Ballot Marking Device
ICE - ImageCast Evolution Ballot Tabulator
MBP - Mobile Ballot Printer
CVB - Classic Voting Booth

附件 G(3) – 投票中心佈局圖



Mega Vote Center
 40' X 40'
 (Half scale compared to 20'X20')

- ICX - ImageCast X Accessible Ballot Marking Device
- ICE - ImageCast Evolution Ballot Tabulator
- MBP - Mobile Ballot Printer
- CVB - Classic Voting Booth

附件 H – 投票中心的地點、營業時間和地圖

The County will have a minimum of 50 Vote Centers (not including the Elections Office which is open for 29 days.) Ten of the 50 Vote Centers will be open for 11 days and the remaining open for 4 days. Once all Vote Centers are identified, the 11 day centers will be chosen. The first group of Vote Center locations in this attachment have been identified as likely vote centers. These locations are reportedly available and contracts are being negotiated. The second list of 19 Potential Vote Center Locations are being considered.

Vote Center Locations

All Locations will be 9 am to 5 pm on the Days leading up to Election Day
and 7 am to 8 pm on Election Day unless otherwise noted
All Vote Center Locations Subject to Change

Location	Address	City	Zip
Buchanan High/Alta Middle	1560 N Minnewawa Ave	Clovis	93619
Carmel Village at Clovis	1650 Shaw Ave	Clovis	93611
Clovis City Utility Building	1033 5th St	Clovis	93612
Clovis Community College (Herndon)	390 W Fir Ave	Clovis	93611
Clovis Community College (Willow)	10309 N Willow Ave	Clovis	93730
Independent Order of Odd Fellows	2823 Helm Ave	Clovis	93612
KVPR	2589 Alluvial Ave	Clovis	93611
Keck Community Center	555 Monroe St	Coalinga	93210
The Senior Center (Firebaugh)	1601 Thomas Conboy Ave	Firebaugh	93622
Fowler Branch Library	306 S 7th St	Fowler	93625
Betty Rodriguez Library	3040 N Cedar Ave	Fresno	93703
California Armenian Home	6720 E Kings Canyon Rd	Fresno	93727
Calwa Recreation & Park District	4545 E Church Ave	Fresno	93725
Central California Blood Center	4343 W Herndon Ave	Fresno	93722
Cottonwood Court	7442 N Millbrook Ave	Fresno	93720
CPDES Hall (Easton Portuguese Hall)	172 W Jefferson Ave	Fresno	93706
Elections Office	2221 Kern St	Fresno	93721
Fig Garden Branch Library	3071 W Bullard Ave	Fresno	93711
Fresno City College	1525 E Weldon Ave	Fresno	93704
Fresno Metropolitan Flood Control District	5469 E Olive Ave	Fresno	93727
Fresno State (Student Rec Center)	5010 N Woodrow Ave	Fresno	93740
Melody Park	5935 E Shields Ave	Fresno	93727
Mosqueda Community Center	4670 E Butler Ave	Fresno	93702
Parc Grove Commons Apartments	2674 E Clinton Ave	Fresno	93715
Pinedale Community Center	7170 N San Pablo Ave	Fresno	93650

Sunnyside Library	5566 E Kings Canyon rd	Fresno	93727
Ted C Wills Community Center	770 N San Pablo Ave	Fresno	93728
Terraces at San Joaquin Gardens	5555 N Fresno ST	Fresno	93710
Woodward Park Regional Library	944 E Perrin Ave	Fresno	93720
Kerman Community/Teen Center	15101 W Kearney Blvd	Kerman	93630
Kingsburg Train Depot	1465 California St	Kingsburg	93631
Mendota Branch Library	1246 Belmont Ave	Mendota	93640
Orange Cove Library	815 Park Blvd	Orange Cove	93646
Parlier Community Center	1100 E Parlier Ave	Parlier	93648
Riverdale Unified School District	3160 W Mt Whitney Ave	Riverdale	93656
Leo Cantu Community Center	22058 Railroad Ave	San Joaquin	93660
Selma Neighborhood Resource Center	1940 E Front St Suite 102	Selma	93662
Bear Mtn Library & Activity Center	30733 E Kings Canyon Rd	Squaw Valley	93675
Sierra Oaks Senior & Community Center	33276 Lodge Rd	Tollhouse	93667

Potential Vote Center Locations

All Locations will be 9 am to 5 pm on the Days leading up to Election Day
and 7 am to 8 pm on Election Day unless otherwise noted

All Vote Center Locations Subject to Change

Location	Address	City	Zip
Clovis East High School	2940 Leonard Ave	Clovis	93619
Aspen Valley Prep Academy	4221 N Hughes Ave	Fresno	93705
Central Valley Community Foundation	5260 N Palm Ave #122	Fresno	93704
DBH Health and Wellness	1925 E. Dakota Ave	Fresno	93726
El Capitan Middle School	4443 W Weldon Ave	Fresno	93722
Fire Station #16	2510 N Polk Ave	Fresno	93722
Glacier Point Middle School	4055 N Bryan Ave	Fresno	93723
Golden Palace	2625 W Vassar Ave	Fresno	93705
Hanh Phan Tilley Elementary School	2280 N Valentine Ave	Fresno	93722
Inspiration Park	5770 W Gettysburg Ave	Fresno	93722
Mary Ella Brown Center	1350 E Annadale Ave	Fresno	93706
Paintbrush Assisted Living	4356 W Ashlan Ave	Fresno	93720
Romain Park	745 N First St	Fresno	93702
Sikh Institute	4827 N Parkway Dr	Fresno	93722
Sunset Community Center	1345 W Eden Ave	Fresno	93706
Valley Dream Center	1835 N Winery Ave	Fresno	93703
Vision View Business Center	4974 E Clinton Ave	Fresno	93727
West Fresno Regional Center	142 E California Ave	Fresno	93706
Westside Church of God	1422 W California Ave,	Fresno	93706
Keenan Community Center	17094 Myrtle St	Huron	93234

Palacios Community Center	16846 4th St	Huron	93234
Reedley College	995 N Reed Ave	Reedley	93654
Reedley Community Center	100 N East Ave	Reedley	93654
Sanger Branch Library	1812 7th St	Sanger	93657
Sanger Community Center	730 Recreation Ave	Sanger	93657



附件 I – 選舉委員會委員的人數/所講語言

Total # of Vote Centers	50	
	Expected Minimum	Operational Target
Total # of Vote Center Workers	250	500
Spanish Speakers	50	75
Hmong Speakers	15	20
Punjabi Speakers	15	20
Chinese Speakers	4	5
Vietnamese Speakers	2	3
Korean Speakers	2	3
Khmer Speakers	2	3
Tagalog Speakers	2	3

附件 J – 投票箱的地點

Potential Drop Box Locations

All Drop Boxes will be outside and available 24 hours unless otherwise specified.
 All Drop Box Locations Subject to Change; Final Identification of Drop Box Locations will occur
 by E-88

Locations	Street	City
Food Maxx	1177 Fresno Street	Fresno
The Fresno Center	4879 E Kings Canyon Road	Fresno
Manchester Transit Center - Fresno Fax	Blackstone and Shields	Fresno
Keith Tice Memorial Park	8695 N Millbrook	Fresno
Clinica Sierra Vista	2740 S Elm Avenue	Fresno
Revue Coffee Shop	620 E Olive Ave	Fresno
Save Mart Super Market	1835 Herndon Ave	Clovis
Walmart Super Center	14061 W Whitesbridge	Kerman
Pine Ridge Elementary School	45828 Auberry Road	Auberry
West Hills Community College Coalinga	300 W Cherry Lane	Coalinga
Sanger Branch Library	1812 7th Street	Sanger
Reedley Community Center	100 N East Avenue	Reedley
Fig Garden Shopping Center	790 W Shaw Ave	Fresno
The Marketplace at El Paseo	6587 N Riverside Drive	Fresno
River Park Shopping Center	71 E Via LA Plata	Fresno
Walgreens	7015 N West Avenue	Fresno
Caruthers Branch Library	13382 S Henderson Road	Caruthers
Costco Wholesale Clovis	2270 Clovis Avenue	Clovis
Roger Rocka's Dinner Theatre	1226 N Wishon Ave	Fresno
Food Maxx	5671 East Kings Canyon Road	Fresno
Heritage Square Shopping Center	3262 E Tulare Avenue	Fresno

附件 K – 本計劃中使用的縮寫

ADA – 1990 年聯邦美國殘障人士法案

CVB – 傳統投票亭

CVIG – 本縣選民資訊指南

CVR – 有條件選民登記

EIMS – 選舉資訊管理系統

ICE – ImageCast Evolution (選票製表機)

ICX – ImageCast X (選票標記設備)

IT – 資訊科技

LAAC – 語言無障礙諮詢委員會

PSA – 公共服務公告

RAVBM – 遠距無障礙郵寄投票

UPS – 不間斷電源

VAAC – 選民無障礙投票諮詢委員會

VBM – 郵寄投票

VCA – 2016 年 California 州選民選擇權法案

VCAAC – 選民選擇權法案諮詢委員會