

# Fresno County



**DRAFT**

Elections Administration Plan  
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# ELECTIONS ADMINISTRATION PLAN

## Table of Contents

- I. Introduction and Plan Summary
- II. Voter Education and Outreach Plan
  - A. Use of Media
  - B. Voter Education Workshops
  - C. General Community Presence
  - D. Direct Contact with Voters
  - E. Education and Outreach Budget
  - F. Language Minority Communities
  - G. Disability Community
- III. Vote Center Model
  - A. Vote-by-Mail Ballots
  - B. Vote Centers
  - C. Ballot Drop Boxes
  - D. Toll Free Phone Access
  - E. Access by Voters with Disabilities
  - F. Security/Contingency Plan
  - G. Cost Savings
- IV. Attachments
  - Attachment A – Election Code Section 4005(a) et seq/Cross Reference to Plan
  - Attachment B – Television and Radio Stations
  - Attachment C – Print and Electronic Media
  - Attachment D – Community Organizations, Cities, and Special Districts
  - Attachment E – Social Media, Addresses and Channel Information
  - Attachment F – Community Meetings/Events
  - Attachment G – Vote Center Layout Diagrams
  - Attachment H – Vote Center Locations, Operating Hours and Maps
  - Attachment I – Election Board Members with Numbers/Languages Spoken
  - Attachment J – Ballot Drop Box Locations
  - Attachment K – Acronyms Used in Plan

## I. Introduction

Fresno County was founded in 1856 and in early years, there were 4,605 County residents and elections were conducted with hand-tallied paper ballots. The County began using a punch card voting system in 1967. Voter registration had increased to 200,000 in 1972 and 300,000 in 1992. As the number of registered voters increased and other types of voting systems became available, the County introduced a paper scan voting system with precinct readers in 1999. By 2012, voter registration had increased to 400,000. As of February 10, 2019, voter registration was 461,008.

Voters were allowed to vote by mail (VBM) beginning in 1962 if they met certain criteria. In 2002, the State adopted “no excuse vote-by-mail” so that any voter could choose to vote by mail and become a permanent VBM voter. In Fresno County, 20% of ballots cast were VBM in 1990, and that number has increased steadily to 65% in the November 2018 election. A special election held in early 2019 showed that 86% of ballots cast were VBM ballots. Voted mail ballots must be sealed in a VBM envelope and signed by the voter. Signatures on every VBM ballot envelope are compared to the voter’s registration signature and must match before being counted.

In 2016, Senate Bill 450 created the Voter’s Choice Act (VCA). In 2018, five counties converted to the VCA (Madera, Napa, Nevada, Sacramento and San Mateo.) The VCA model provides that every voter receives a VBM ballot and vote centers replace traditional polling locations. Under the precinct model, in November 2018, Fresno County had 268 polling places open for one day. Under the VCA, Fresno County will have a minimum of 50 vote centers with 10 open for 11 days and 40 open for four days including weekends, holidays and Election Day. An additional 33 secure ballot drop boxes will be added under the VCA model that will be open for 29 days including Election Day. Fresno County voters can choose to vote at any of the 50 vote centers and a higher level of service will be provided, including ballot on demand and voter registration. A minimum of 83 locations (50 vote centers and 33 ballot drop boxes) will be available for depositing mail ballots. Voters may also mail their VBM ballots postage-paid.

In August 2018, Fresno County issued a Request for Proposal for a new election system. The existing system needed to be replaced due to its age and the difficulty of finding replacement parts. The system has since been scheduled to be decertified by the State prior to the March 2020 election. The County held five community meetings to explore whether or not Fresno County should convert to the VCA model, which would impact the purchase of equipment. Based on community meetings, communications with the five counties that have converted to the VCA model, the Secretary of State office, and other counties that are considering conversion, Fresno County Clerk/Registrar of Voters Brandi Orth recommended to the Board of Supervisors that Fresno County convert to the VCA model. The Board of Supervisors voted on March 12, 2019, to make that conversion beginning with the March 2020 Presidential Primary

election. Other California Counties making the conversion (as of early June 2020) are: Amador, El Dorado, Los Angeles, Mariposa, Orange, and Santa Clara.

The VCA model provides all voters with more opportunities to cast their ballots. Voters may choose to vote at any of the Vote Centers which provide every voter with a minimum of 93 hours over an 11-day period of voting opportunity at Vote Centers compared to 13 hours (one day) under the polling place model. These expanded hours include weekends and holidays. In addition, voter registration services will be provided at all Vote Centers as opposed to one location (Elections Office) under the polling place model.

Fresno County Elections had previously established the VAAC (Voter Accessibility Advisory Committee) and the LAAC (Language Accessibility Advisory Committee). Although these committees had been meeting prior to the adoption of the Voter's Choice Act and individual representatives of these two committees attended the five community meetings the LAAC and the VAAC met for the first time to discuss the VCA in March 2019. In addition, a new Voter's Choice Act Advisory Committee (VCAAC) with representation from the VAAC and the LAAC began meeting in March 2019.

Input from the community meetings, the VAAC, the LAAC, and the VCAAC were considered and utilized to develop this Elections Administration Plan (EAP), which will detail how Fresno County will implement the VCA, including the Voter Education and Outreach Plan pursuant to California Election Code Section 4005(a) et seq. See Attachment A for reference to code sections and plan requirements.

**PLAN SUMMARY:** Fresno County will work with three committees made up of community members (Voters Choice Act Advisory Committee, Language Accessibility Advisory Committee and Voter Accessibility Advisory Committee) and other community representatives as we transition to the Voters Choice Act. Voter education and outreach efforts will utilize various media including print, social media, radio and television. The County will conduct voter education workshops to include voters with disabilities and non-English speakers. Presentations and information will be made available at various community events. Each voter will receive two mailings explaining that all voters will receive a vote-by-mail ballot and their options for voting and services available. All communications will be translated in Spanish as required by the federal Voting Rights Act of 1965. In addition, messaging and voter information will be translated in the languages required by the California Elections Code which include: Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog. A VCA tool kit will be available to organizations who can use the materials to inform their communities. With input from the three committees and required considerations, the County will identify locations for 50 vote centers and 33 ballot drop box locations to be used in the March 2020 election. Each vote center will be accessible and will provide a high level of service including ballot on demand so that Fresno County voters can vote at any vote center. Ten of the vote centers will be open for 11 days and the remaining open for 4 days, including weekends, holidays and election day. Ballot drop boxes will be open for 29 days prior to the election.

## II. VOTER EDUCATION AND OUTREACH PLAN

Fresno County is a diverse county with 15 cities, a number of unincorporated communities, and rural areas. Voter education and outreach will be provided utilizing a variety of methods to increase voter engagement and to be sure that voters and potential voters receive multiple communications in different formats in the appropriate language.

Fresno County will enlist the help of community organizations, media representatives and communications experts to maximize the efforts to communicate with the community.

### **A. Use of Media, Including Social Media, Newspapers, Radio and Television**

- 1. Public Service Announcements:** Public Service Announcements (PSAs) will be developed for radio and television and will be distributed to all television stations and radio stations in the County. PSAs will promote the toll-free voter assistance hotline while generally informing voters of the upcoming election and different voting options. PSAs will inform voters on the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. PSAs will be developed in English, Spanish, Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog, and distributed to local stations and utilized on social media. The LAAC, VAAC and VCAAC will be consulted as to the content and translation of the PSAs.

See Attachment B for a list of television and radio stations.

- 2. Print Messages:** A minimum of three different print messages will be developed and distributed to all newspapers/newsletters in the area. Print messages will be translated into all required languages. Print messages will include the toll free voter assistance hotline and inform voters of the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. Print messages will inform voters of the upcoming election and different voting options. Print messages will be initially available in September, 2019 and will continue with various messages up to the election. The VCAAC, LAAC and VAAC will be given the opportunity to review general print messages.

Print Messages will be designed in a variety of sizes and delivered and/or emailed to newspapers, community organizations, Public Information Officers in the County, County Departments, Cities, Utility Companies, special districts, school districts, colleges and universities, retirement associations, and any other organizations with communications tools (paper or electronic) through which the messages can be reproduced in a display format or distributed as a flyer. The County will provide

printed messages to organizations who agree to distribute them and will seek to partner with organizations who will reproduce the messages in their printed newsletters and electronic newsletters.

See Attachment C for a list of Print and Electronic Media.

See Attachment D for a list of community organizations, Cities, and Special Districts.

3. Social Media and Internet Presence: A detailed social media plan will be developed and designed to encourage sharing and multiplying the impact of social media. The social media plan will have specific messages about the toll-free voter assistance hotline and the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. Between September 2019 and March 2020, working with a media consultant, the County will identify key social media influencers and other third parties who are willing to help spread the word and share information about the voting system to further grassroots outreach to key audiences. A specific content calendar will be developed with specific messages in all required languages by October 1, 2019.
4. Website: The County Clerk Website is in an accessible format and is publicly available. Print media will be on the Website so that it can be downloaded and shared. All Public Service Announcements will be on the County Clerk Website. The County Website has a VCA timeline which will be regularly updated. It is anticipated that specific VCA events and materials will be on the Website by September 1, 2019.
5. VCA Toolkit: The County will provide a toolkit to include social media copy, print ads, links to a PowerPoint presentation, and other materials. Depending on the translation timeframe, it is anticipated that the toolkit and training sessions on how to use the toolkit will be available in late September, 2019.

See Attachment E for social media outlets and addresses.

## **B. Voter Education Workshops**

1. Disability Community Workshop: The County will hold a daylong Disability Workshop/Open House with a model Vote Center and presentations that will focus on increasing accessibility and participation of voters with disabilities. These presentations will be scheduled throughout the day followed by a “walk-through” opportunity to experience what a Vote Center can offer voters with disabilities. This workshop will be promoted in advance to the disability community through the VAAC and direct invitations to advocacy groups and programs, which will be encouraged to schedule “field trips” to attend the Workshop/Open House event. Utilizing the VAAC, the County will work with individuals and groups representing these particular communities to be sure the workshop is strategically located and

staffed to create welcoming and effective workshops. Workshops will be held in October or early November, 2019.

2. Bilingual Workshops: Working with the LAAC and community organizations, the County will hold bilingual Voter Education Workshops to further educate and communicate the changes related to the Voter's Choice Act for the following languages: Spanish, Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog. Language-specific interpreters will be available to assist attendees. Utilizing the LAAC, the County will work with individuals and groups representing these particular communities to be sure the workshops are strategically located and staffed to create welcoming and effective workshops. These workshops will be promoted to groups and media that work directly with each specific language group. These workshops will be held in September, October and early November, 2019.

### **C. General Community Presence**

1. VCA Advisory Committee: The County has established the Voters Choice Act Advisory Committee (VCAAC) that will meet monthly to support the efforts to educate the community. Through this effort, we are gathering information about specific opportunities to interact with the general community, as well as language-specific groups and community members with disabilities.

(The County Website is discussed above and is publicly available as part of the general community presence.)

2. Community Meetings: The County will attend community meetings and events to provide general education and information about the VCA to all members of the community. The VCA toolkit will include a PowerPoint-type presentation to be used at group meetings and a "table" presentation to be used at events. The toolkit will be available in late September, 2019. Our presentations and printed information will be translated into the required languages. The County will seek to be on the agenda for various regularly scheduled meetings throughout the community. The County will seek to attend community meetings that serve communities that are bilingual and people with disabilities.

See Attachment F for a partial list of community meetings and events.

### **D. Direct Contact with Voters**

1. Voter Mailings: In addition to the County Voter Information Guide (CVIG) and the delivery of vote-by-mail ballots, the County will send out a minimum of two mailings to each voter for the purpose of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. The mailings are tentatively

scheduled (based on the recommended dates by the Secretary of State) for the first week of December 2019 and the first week of January 2020.

2. Postcard for Accessible Ballot: All registered voters will receive a postage-paid postcard with their County Voter Information Guide (CVIG) with instructions to request materials in languages other than English and/or request a VBM ballot in an accessible format. Instructions on how to request access for the Remote Accessible Vote-by-Mail (RAVBM) will be included in the County Voter Information Guide.
3. Language Minority Voters: The County will identify language minority voters through the language preference selection on the voter registration form, direct contact by voters as a result of our media campaign and work with the community and the returned postage-paid postcards from the County Voter Information Guide.
4. Toll-Free Phone Language Service: Toll-Free Phone Access is offered for support during all business hours. Staff is available to assist callers in the federally required language (Spanish) and some of the other required languages. The County will provide a language service during the month before Election Day to provide assistance to voters in the other required languages.

Toll-Free Hotline (800) 742-1011

California Relay Service (Speech and Hearing Impaired) 711

#### **E. Education and Outreach Budget**

1. Budget: The 2019/20 Elections Budget (for elections prior to July 1, 2020) for education and outreach is \$50,000, a majority of this budget will be for a media consultant and production costs. This does not include resources that are available to the Department at little or no cost, such as public service media time and the reproduction of materials created by the County and distributed by community organizations. The Department did not previously budget for outreach and education. The budget also includes \$250,000 for two mailings (printing and postage) to each voter and additional funds for printing costs, staff time (permanent and extra-help) as needed to do community presentations, media interviews, and other activities to ensure that voters are informed about the Vote Center model voting process.

#### **F. Language-Minority Communities**

1. Language Requirements: Fresno County voters speak a variety of languages. Fresno County is required to provide voting materials and assistance in Spanish under the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). In addition, Fresno County is required to provide voting materials and assistance in seven other

languages (Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog) in specific areas of the County according to California Elections Code Section 14201.

2. Bilingual Services: Our specific actions related to the language-minority communities have been incorporated throughout this education and outreach plan. The Fresno County LAAC is made up of a diverse group of community members and plays a vital role in making sure that we are taking the appropriate actions to reach our language-minority communities. Currently, Elections staff members speak Spanish, Punjabi, and Hmong. We will seek extra-help employees who are bilingual and will hire workers for the Vote Centers who are bilingual throughout the County with special emphasis in the specific required language areas of the County. As described above, all of our media will be provided in all required languages and provided to media outlets serving specific languages, which are included in our media list (attached). Bilingual Voter Workshops are described above under Voter Education Workshops.

#### **G. Disability Community**

1. Workshop/VAAC: As described above in the Voter Education Workshops, we will conduct a one-day Workshop/Open House for voters with disabilities and the individuals and community organizations that support these voters. Our VAAC is a vital part of our efforts, and we will continue to work with the VAAC and utilize their expertise to reach members of our community who have disabilities. Members of the VAAC also serve on the VCAAC. Throughout this plan, we have included our actions related to PSAs, news stories, print and social media, community outreach, and the County Website that will inform and educate voters with a focus on availability of a vote-by-mail ballot in an accessible format and the process to request one.

### **III. Vote Center Model**

#### **A. Vote-By-Mail Ballots**

1. Vote-By-Mail (VBM): All Fresno County registered voters will receive a Vote-By-Mail Ballot. Voted mail ballots may be returned by mail (postage-paid), at any drop box or any vote center.
2. RAVBM (Remote Accessible Vote-By-Mail): Fresno County registered voters with disabilities may request from the Elections Office an accessible ballot. The ballot can be accessed on the voter's computer, marked using the voter's own assistive

technology and then printed. This ballot can be returned in the same manner as any VBM ballot (mail, Ballot Drop Box or Vote Center).

3. Replacement Ballot Requests: All voters may request a replacement ballot by telephone at (559) 600-VOTE (8683), by faxing a request to (559) 488-3279, by appearing at a Vote Center or at the Elections Office.

## **B. Vote Centers**

1. Vote Center Locations: Using the VCA criteria and formulas for establishing the number of vote centers and locating the Vote Centers, the County will continue to work directly with our VAAC, LAAC and VCAAC to determine the locations for Vote Centers. Based on the VCA formula, Fresno County is required to have a minimum of 50 Vote Centers. Vote Centers will be equitably distributed across the county to afford maximally convenient options for voters at accessible locations as near as possible to established public transportation routes. It will be the goal to have Vote Centers in locations that will be used for future elections so that voters become accustomed to the locations. Vote Centers will be open a minimum of 8 hours each day and the required 13 hours on Election Day. Ten Vote Centers will be open for 11 days, and an additional 40 Vote Centers will be open for four days.
2. Vote Center Services: Vote Centers will allow any Fresno County registered voter to cast their ballot in person, register to vote or update their voter registration. During the 14 days immediately preceding an election or on Election Day, a voter may complete a Conditional Voter Registration (CVR) and vote a conditional ballot. Voters will receive a high level of service at all Vote Centers. Voters may also drop off their voted VBM ballots at any Vote Center.
3. Technology: Vote Centers will be connected to the County's Election Information Management System (EIMS) to allow Vote Center staff to verify, in real time, the voting status of each voter. Ballots will be printed "on demand" so that each voter receives the appropriate ballot.
4. Disabled Access Units and Staffing: Vote Centers will have a minimum of three Accessible Marking Devices (Image Cast X). All Vote Centers will be Americans with Disabilities Act (ADA) compliant, and staff will assist voters with specific needs.
5. Vote Center Staffing: The number of Election Board Members at Vote Centers will range from four to 10 (full-time equivalent) depending on expected turnout and the size of the Vote Center. Bilingual Election Board Members will be assigned to Vote Centers as required by the federal Voting Rights Act and the Secretary of State. In addition, the County will provide a telephonic translation service in the required languages to supplement translation services where needed.

6. Accessible Voting Booths: All Vote Centers will have accessible voting booths so that all voters can vote privately and independently.
7. Consideration of Mobile Voting Services: The County is exploring mobile voting services depending on the availability of an appropriate mobile unit and availability of financial resources necessary for staffing the unit, the County will provide mobile services in areas that will not have a vote center. Analysis is ongoing and a final determination will be made by December 2019.
8. Public Transportation: Public Transportation in the County will be provided free of charge to people who want to go to a Vote Center during the four-day voting period.

See Attachment G for Vote Center layout diagrams.

See Attachment H for known Vote Center locations (subject to change).

See Attachment I for the number of Election Board Members and languages spoken.

### **C. Ballot Drop Boxes**

1. Drop Box Locations and Number: Using the VCA criteria and formulas for establishing the number of Ballot Drop Boxes and locating the Drop Boxes, the County will continue to work directly with our VAAC, LAAC, and VCAAC to determine the locations for Drop Boxes. Based on the VCA formula, Fresno County is required and will have 31 Ballot Drop Boxes. Ballot Drop Boxes will be open no less than 29 days including Election Day. Drop Boxes will be open a minimum of regular business hours if they are located inside buildings, and some Drop Boxes will be outside and open 24 hours per day. All Drop Boxes will be ADA compliant.

See Attachment J for known Ballot Drop Box locations (subject to change).

### **D. Toll-Free Phone Access**

1. Phone Access: Toll-Free Phone Access is offered for support during all business hours. Staff is available to assist callers in federally required languages and maintains a language service for use when providing assistance to voters in the other required languages.

Toll-Free Hotline (800) 742-1011

California Relay Service (Speech and Hearing Impaired) 711

### **E. Access by Voters with Disabilities**

1. VAAC: The Fresno County VAAC is an active committee made up of voters with disabilities and community members with passion and knowledge about the challenges

faced by voters with disabilities. The VAAC is advising, assisting, and providing recommendations to County Elections as to how voters with disabilities can vote independently and privately. The VAAC is actively involved with the conversion to the VCA in Fresno County.

2. Accessible Ballot Marking Devices: The County is committed to improving accessibility in the voting process. Vote Centers will be equipped with a minimum of three accessible ballot marking devices (Image Cast X) to provide the same opportunity for access and participation as is provided to voters who are not disabled, including the ability to vote privately and independently. The Education and Outreach Plan in the first part of this document details the plans for media and the specifics about promoting the toll-free number and the Remote Accessible Vote-By-Mail (RAVBM) system.
3. Remote Accessible Voting: Fresno County registered voters with disabilities may opt to go online, through the Remote Accessible Vote-By-Mail (RAVBM) system, to request a downloadable ballot. RAVBM provides voters with disabilities the ability to request a VBM ballot be sent electronically to the voter from an authorized Website. The electronic ballot can be downloaded to the voter's computer, marked using the voter's own assistive technology, and then printed. This ballot can be returned in the same manner as any VBM ballot (mail, Ballot Drop Box, or Vote Center).

#### **F. Security/Contingency Plan**

1. Security: When Vote Centers are not in operation, the site and equipment will be secured through tested and established security protocols such as tamper-evident seals and secure storage facilities.
2. Disruption Prevention: Security and contingency plans are in place to prevent disruption of voting and to ensure that the election is properly conducted. An uninterruptible power source (UPS) will be used on at least one accessible ballot marking device (Image Cast X) for each Vote Center. Back up/replacement equipment will be available with roving Information Technology (IT) Teams. Voting is available at the County Elections Office building, which has an emergency power generator. All Vote Centers will have a list of all other Vote Center locations so that voters could be referred to the nearest Vote Center, if needed.

#### **G. Cost Savings**

1. Costs: The County of Fresno needed to buy a new voting system to replace its 20-year old system, and it had been determined that 2019 would be the best year to make that purchase. At the same time, legislation provided all California counties the optional opportunity to transition to the VCA. The equipment costs for the traditional precinct polling place model was estimated to cost \$1,600,000 more than the equipment for the VCA model, primarily because Fresno County uses ballot tabulators at the polling place.

That equipment savings is a one-time savings. Cost analysis indicates that the VCA model will be slightly more expensive to operate on an ongoing basis, primarily due to the required outreach, technology support and the difference in staffing costs for the additional days for Vote Centers.

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Attachment A – Election Code Section 4005(a) et seq/Cross Reference to EAP

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| (I) The plan for the administration of elections conducted pursuant to this section, includes all of the following:  |  |
| (i) A voter education and outreach plan that is approved by the Secretary of State and that includes all of the following:   |  |
| (I) A description of how the county elections official will use the media, including social media, newspapers, radio, and television that serve language minority communities for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.  | II A 1,2,3,4<br>Use of Media including<br>Accessible format<br>Attachments B,C,D,E   |
| (II) A description of how the county elections official will use the media, including social media, newspapers, radio, and television for purposes of informing voters of the availability of a vote by mail ballot in an accessible format and the process for requesting such a ballot.  | II B, C Workshops,<br>Community Presence<br>Attachments D, F   |
| (III) A description of how the county elections official will have a community presence to educate voters regarding the provisions of this section.  |  |
| (IV) A description of the accessible information that will be publicly available on the accessible Internet Web site of the county elections official.   | II A 4 Website   |
| (V) A description of the method used by the county elections official to identify language minority voters.  | II D 3 Language Minority   |
| (VI) A description of how the county elections official will educate and communicate the provisions of this section to the public, including:  |  |
| (ia) Communities for which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). The county elections official shall hold at least one bilingual voter education workshop for each language in which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). | II A 1,2,3,4 Media<br>Attachments B,C,D,E<br>II B 2 Workshop<br>II C 1,2 Comm Presence<br>II D 1,2 Mailings<br>II F 1,2 Language |
| (ib) The disability community, including organizations and individuals that advocate on behalf of, or provide services to, individuals with disabilities. The county elections official shall hold at least one voter education workshop to increase accessibility and participation of eligible voters with disabilities.   | II A 1,2,3,4 Media<br>II B 1 Workshop<br>II C 1, 2 Comm Presence<br>II G 1 Workshop  |
| (VII) A description of how the county will spend the necessary resources on voter education and outreach to ensure that voters are fully informed about the election. This description shall include information about the amount of money the county plans to spend on voter education and outreach activities under the plan, and how that compares to the amount of money spent on voter education and outreach in recent similar elections in the same jurisdiction that were not conducted pursuant to this section.  | II E 1 Budget  |
| (VIII) At least one public service announcement in the media, including newspapers, radio, and television, that serve English-speaking citizens for  | II A 1,2,3,4 Media<br>Attachments B,C,D,E  |

|  |   |
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| purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. Outreach made under this subclause shall include access for voters who are deaf or hard of hearing and voters who are blind or visually impaired.  |   |
| (IX) At least one public service announcement in the media, including newspapers, radio, and television, that serve non-English-speaking citizens for each language in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.) for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. | II A 1,2,3,4 Media Attachments B,C,D,   |
| (X) At least two direct contacts with voters for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. The two direct contacts are in addition to any other required contacts including, but not limited to, sample ballots and the delivery of vote by mail ballots.  | II D 1,2 Mailings/Postcard  |
| (ii) A description of how a voter with disabilities may request and receive a blank vote by mail ballot and, if a replacement ballot is necessary, a blank replacement ballot that a voter with disabilities can mark privately and independently.   | II D 2 Accessible Ballot  |
| (iii) A description of how the county elections official will address significant disparities in voter accessibility and participation identified in the report required by subdivision (g).   | II D 3 Language Minority<br>II C 2 Meetings<br>II F 2 Language Services<br>II B 2 Workshops |
| (iv) A description of the methods and standards that the county elections official will use to ensure the security of voting conducted at vote centers.  | III F 1,2 Security  |
| (v) Information about estimated short-term and long-term costs and savings from conducting elections pursuant to this section as compared to recent similar elections in the same jurisdiction that were not conducted pursuant to this section.   | III G Costs   |
| (vi) To the extent available at the time of publication, information on all of the following:  |   |
| (I) The total number of vote centers to be established.  | III B 1 Vote Centers  |
| (II) The total number of ballot dropoff locations to be established.   | III C 1 Drop Box Locations and Number   |
| (III) The location of each vote center.  | III B 1 Vote Centers  |
| (IV) The location of each ballot dropoff location and whether it is inside or outside.   | III C 1 Drop Boxes Attachments H,J  |
| (V) A map of the locations of each vote center and ballot dropoff location.  | Attachment H  |
| (VI) The hours of operation for each vote center.  | Attachment H  |
| (VII) The hours of operation for each ballot dropoff location.   | Attachment J  |
| (VIII) The security and contingency plans that would be implemented by the county elections official to do both of the following:  |   |
| (ia) Prevent a disruption of the vote center process.  | III F 1,2 Security  |
| (ib) Ensure that the election is properly conducted if a disruption occurs.  | III F 1,2 Security  |

|  |  |
|--|--|
| (IX) The number of election board members and the number of bilingual election board members and the languages spoken.   | Attachment I, Staff                    |
| (X) The services provided to voters with disabilities, including, but not limited to, the type and number of accessible voting machines and reasonable modifications at each vote center.  | III E 1,2,3 Services                   |
| (XI) The design, layout, and placement of equipment inside each voter center that protects each voter's right to cast a private and independent ballot.  | Attachment G Layout<br>III B 6 Privacy |
| (vii) A toll-free voter assistance hotline that is accessible to voters who are deaf or hard of hearing, and that is maintained by the county elections official that is operational no later than 29 days before the day of the election until 5 p.m. on the day after the election. The toll-free voter assistance hotline shall provide assistance to voters in all languages in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). | III D Hotline                          |
| (J) The plan for the administration of elections conducted pursuant to this section is posted in a format that is accessible to persons with disabilities on the Internet Web site of the Secretary of State and on the Internet Web site of the county elections official.  | II A 4 Website                         |

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Attachment B – Television and radio stations

|                              |
|------------------------------|
| Central Valley Talk Radio    |
| Crossing TV                  |
| Fresno State Radio KFSR 90.7 |
| Hmong Radio                  |
| Hmong USA Television         |
| KFSN Ch. 30                  |
| KGPE Ch. 47                  |
| KMJ580                       |
| KMPH Ch. 26                  |
| KSEE Ch. 24                  |
| KVPR FM 89                   |
| KVPT Ch. 18                  |
| Mega 97.9                    |
| Punjabi Radio                |
| Radio Bilingüe               |
| Soft Rock 98.9               |
| Univision Ch. 21             |

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Attachment C – Print and Electronic Media

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| Business Journal                                    |
| California Advocate                                 |
| CA Latina Democrats Fresno County                   |
| California State University, Fresno - The Collegian |
| Central California Life Magazine                    |
| Clovis Roundup                                      |
| Coalinga Press                                      |
| Community Alliance                                  |
| Fowler Ensign                                       |
| Fresno Bee  |
| Fresno Building Healthy Communities Enews           |
| Fresno City College RAMPAGE                         |
| Fresno County Daily News                            |
| Fresno Free Press                                   |
| Fresno Magazine                                     |
| Fresno Pacific College - The Syrinx                 |
| Fresno Unified Newsletter "Building Futures"        |
| GV Wire e-news                                      |
| Kerman News   |
| Kingsburg Recorder                                  |
| League of Women Voters Newsletter                   |
| Maddy Daily e-news                                  |
| Mi Familia Vota California Newsletter               |
| Mid Valley Times                                    |
| Mountain Press                                      |
| Movimiento Latino                                   |
| Orange Cove Times                                   |
| Retired Employees of Fresno County Newsletter       |
| Sanger Scene  |
| Selma Enterprise                                    |
| Vida en Valle                                       |

Attachment D – Community Organizations, Cities, and Special Districts

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| African-American Heritage Museum                       |
| Alta Irrigation Division No.1 District                 |
| American Civil Liberties Union (ACLU)                  |
| American Legion  |
| American Red Cross Central Valley                      |
| Arte Américas  |
| Associated Students, Incorporated                      |
| Auberry Rotary Club                                    |
| Bald Mountain Fire District                            |
| Bethel Christian Center                                |
| Bethesda Apostolic Church                              |
| Big Brothers Big Sisters of Central California         |
| BizPro Networking Fresno                               |
| Black Women Organized for Political Action             |
| Boys and Girls Club (El Dorado)                        |
| Bulldog Pantry   |
| California Alliance for Retired Americans              |
| California Complete Count Committee Fresno Census 2020 |
| California Latina Democrats                            |
| Calvary World Outreach Center                          |
| Calvary Worship Center Church                          |
| Calwa Recreation and Park District                     |
| Campus Baptist Church                                  |
| Central California Blood Center                        |
| Central California Irrigation Division No. 5 District  |
| Central Labor Council                                  |
| Central Unified School District                        |
| Central Valley Air Quality Coalition                   |
| Central Valley Asthma Collaborative                    |
| Central Valley Empowerment Alliance                    |
| Central Valley Environmental Justice Network           |
| Central Valley Justice Coalition                       |
| Central Valley Legal Services                          |
| Central Valley Partnership                             |
| Central Valley Progressive PAC                         |
| Central Valley Regional Center                         |
| Cesar E. Chavez Adult Education Center                 |
| Church of Christ Sun Garden                            |

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| City of Clovis                                  |
| City of Coalinga                                |
| City of Firebaugh                               |
| City of Fowler                                  |
| City of Fresno                                  |
| City of Huron                                   |
| City of Kerman                                  |
| City of Mendota                                 |
| City of Orange Cove                             |
| City of Parlier                                 |
| City of Reedley                                 |
| City of San Joaquin                             |
| City of Sanger                                  |
| City of Selma                                   |
| Clovis Country Lions Club                       |
| Clovis Unified School District                  |
| Clovis Veterans Memorial                        |
| Coalinga Press                                  |
| Coalinga Regional Medical Center District       |
| Coalinga-Huron Recreation and Park District     |
| College Community Congregational Church         |
| Common Space                                    |
| Communities for a New California (CNC)          |
| Community Alliance Spanish Newsletter           |
| Community of Christ                             |
| Consolidated Irrigation District                |
| Council on American-Islamic Relations           |
| Deaf and Hard of Hearing Service Center         |
| Deliverance House of Prayer                     |
| Democratic Socialists of America, Fresno        |
| Disability Advisory Commission- City of Fresno  |
| Disability Rights California                    |
| Discovery Center                                |
| Dress for Success Fresno                        |
| Dulce Upfront                                   |
| East Fresno Rotary International                |
| Ebenezer Indonesian Presbyterian                |
| Eckankar Religion of the Light and Sound of God |
| Elks Lodge                                      |

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| EV Free Church / Fresno Deaf Church                  |
| Excelsior-Kings River Resource Conservation District |
| Faith in the Valley                                  |
| Fig Garden Fire Protection District                  |
| Fig Garden Police Protection District                |
| Firebaugh Resource Conservation District             |
| First Church of God                                  |
| Free Water County District                           |
| Fres Yes   |
| Fresno Arts Council                                  |
| Fresno Association of Realtors                       |
| Fresno Barrios Unidos                                |
| Fresno Boys and Men of Color                         |
| Fresno Brown Berets                                  |
| Fresno Building Healthy Communities                  |
| Fresno CA Stake-Cedarview Ward                       |
| Fresno Center for Nonviolence                        |
| Fresno Church of Christ                              |
| Fresno City College                                  |
| Fresno County Democratic Central Committee           |
| Fresno County Farm Bureau                            |
| Fresno County Republican Party                       |
| Fresno EcoGarden                                     |
| Fresno Freedom School                                |
| Fresno Indivisible                                   |
| Fresno Interdenominational Refuge Ministries (FIRM)  |
| Fresno Interdenominational Refugee Ministries        |
| Fresno Irrigation District                           |
| Fresno Metro Black Chamber of Commerce               |
| Fresno Pride Lions Club                              |
| Fresno Rotary International                          |
| Fresno State Student Cupboard                        |
| Fresno Unified School District                       |
| Fresno Veterans Home                                 |
| Fresno Veterans of Foreign Wars                      |
| Friends Community Church                             |
| Go Public Schools Fresno                             |
| Hills Valley Irrigation District                     |
| Hmong Chamber-Commerce Fresno                        |

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| Hmong Community Mennonite Church                  |
| Hmong Innovating Politics                         |
| Independent Order of Odd Fellows                  |
| Jakara Movement                                   |
| James Irrigation District                         |
| James Resource Conservation District              |
| Kerman Lions Club                                 |
| Kerman Rotary Club                                |
| Kerman Unified School District                    |
| Kings River Conservation District                 |
| Kingsburg Tri-County Health Care District         |
| Kingsburg Unified School District                 |
| Kingsburg's Rotary Club                           |
| Laguna Irrigation District                        |
| Laton Joint Unified School District               |
| Leadership Counsel for Justice and Accountability |
| League of Women Voters-Fresno                     |
| Life Enrichment Center                            |
| Lutheran Campus Ministry                          |
| Malaga County Water District                      |
| Masjid Fresno Mosque                              |
| Mendota Unified School District                   |
| Mendota Unified School District                   |
| Mi Familia Vota-Fresno                            |
| Millbrook Presbyterian Church                     |
| MyLGBTPlus  |
| National Lawyers Guild, Central Valley Chapter    |
| National Women's Political Caucus-Fresno          |
| Native Daughters of the Golden West-Fresno        |
| Noble Credit Union                                |
| North Central Fire Protection District            |
| North Fresno Lions Club                           |
| North Fresno Rotary International                 |
| Northeast Assembly of God                         |
| Office of the President-Fresno State              |
| Orange Cove Fire Protection District              |
| Orange Cove Irrigation District                   |
| Orange Cove Police Protection                     |
| Panoche Resource Conservation District            |

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| Peace Fresno                                |
| Pinedale County Water                       |
| Pinedale Public Utility District            |
| Poso Resource Conversation District         |
| Poverello House Fresno                      |
| Power California                            |
| Radio Bilingue KSJV 91.5 Fresno             |
| Reedley Rotary Club                         |
| Resources for Independence Central Valley   |
| Retired Employees of Fresno County (REFCO)  |
| Retired Teachers Association                |
| Riverdale Irrigation District               |
| Riverdale Memorial                          |
| Riverdale Public Utility                    |
| Rotary Club of Clovis                       |
| Saint James Episcopal Cathedral             |
| Saints Community Church of God in Christ    |
| San Joaquin Valley Democratic Club          |
| San Joaquin Valley Democratic Club          |
| Sanger Rotary Club                          |
| Sanger Unified School District              |
| Sanger Women's Club                         |
| Selma Health Care District                  |
| Selma Unified School District               |
| Sequoia Council Boy Scouts of America       |
| Sierra Kings Health Care District           |
| Sierra Resource Conservation District       |
| Sierra Unified School District              |
| SIREN                                       |
| Southeast Asian Ministry                    |
| Stone Soup Fresno                           |
| Student Veteran Organization                |
| The Altar                                   |
| The Bridge                                  |
| The Fresno Center New Americans             |
| The Jewish Federation of Central California |
| Tranquility Irrigation District             |
| Tranquility Public Utility District         |
| Tranquility Resource Conservation District  |

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| Trans-Emotion  |
| Trinity Church of the Nazarene                             |
| Trinity Southern Baptist Church                            |
| Truth Tabernacle Christian                                 |
| United Cerebral Palsy Central California (UCPCC)           |
| United Way of Fresno County                                |
| University Presbyterian Church                             |
| USpark Fresno  |
| Valley Christian Center                                    |
| Valley Forward   |
| Valley Vineyard Church                                     |
| Vineyard University Christian Fellowship                   |
| We Are Not Invisible Fresno                                |
| Wesley United Methodist Church                             |
| West Fresno Democratic Club                                |
| Westside Resource Conservation District                    |
| Wings Advocacy Fresno                                      |
| Women's international League for Peace and Freedom (WILPF) |
| Women's March Fresno                                       |
| Womxn Empowered  |
| Youth Leadership Institute Fresno                          |

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## Attachment E – Social Media, Addresses and Channel Information

### **Social Media Goals:**

- Build awareness about VCA and changes to the voting process within Fresno County
- Provide Vote Center and ballot drop-box location information
- Move audience to vote, increasing voter turnout, particularly with lower-propensity voter profiles
- Answer anticipated questions and points of confusion around what VCA is and is not
- Direct audience to the VCA website to access more information with every post
- Promote the Fresno County Elections Office mission and services

### **Target Audience:**

- Voting age residents of Fresno County in general who use social media
- Voting age residents of Fresno County who have a lower-propensity to turn out to vote, specifically those who use social media

### **High-Level Strategy:**

The Fresno County Elections Office will use a mix of social media platforms including Facebook, Instagram, Twitter, YouTube, LinkedIn and Nextdoor to establish Elections Office profiles where content about the VCA will be shared. These will be beacons of relevant voter and VCA information. The platform mix proportion will be based on where the target users already exist, posting during times of highest potential exposure to the Office's audience. Additionally, select posts will be used in paid advertising to target the specific audiences selected. These advertisements will not only generate awareness around the VCA, but will also serve the Elections Office profiles by garnering more followers, such that future posts have a higher organic audience.

Our goal is to make all addresses @VoteFresnoCounty or the equal on each platform. Actual addresses will be dependent upon acquisition by Fresno County Clerk/Registrar of Voters.

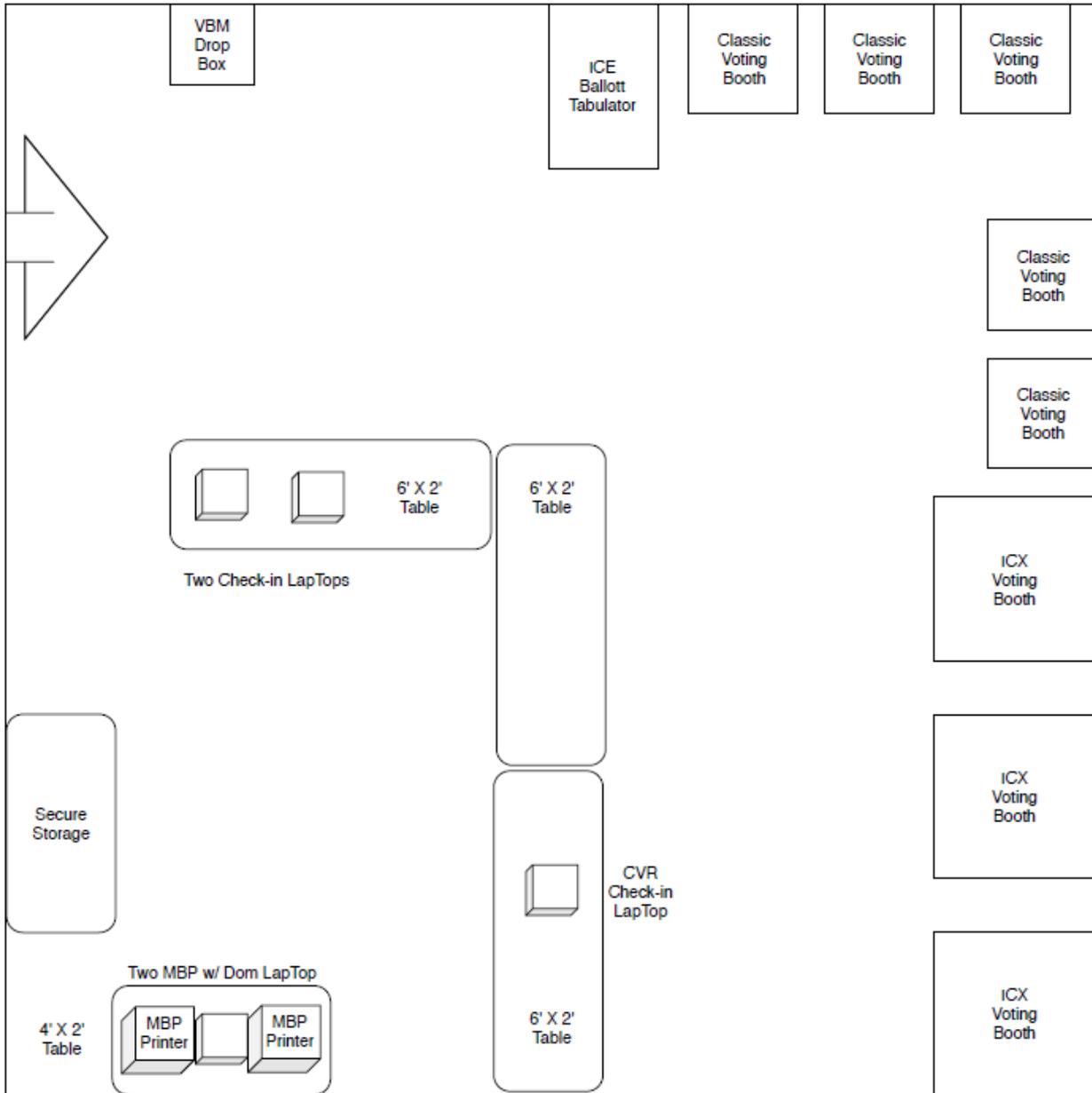
Attachment F – Community Meeting/Events

| City      | List of Community Meetings/Events                             | Date: Year 2019  | Website  |
|-----------|---|------------------|--|
| Kerman    | Harvest Festival & Parade                                     | 9/14/2019        | <a href="http://www.kermanchamber.org">www.kermanchamber.org</a>                       |
| Caruthers | Caruthers District Fair & Parade                              | 9/28/2019        | <a href="http://www.caruthersfairbarnraising.com">www.caruthersfairbarnraising.com</a> |
| Coalinga  | Coalinga Fest   | Oct.             | coalingachamber.com  |
| Reedley   | Reedley Fiesta & Parade                                       | Oct.             | <a href="http://www.reedleychamber.com">www.reedleychamber.com</a>                     |
| Fowler    | Fowler Fall Festival & Parade                                 | Oct.             | Fowlercity.org   |
| Fresno    | Feria de Educacionia, Univision 21                            | Oct.             |  |
| Fresno    | San Joaquin Valley Democratic Club Presentation               | Oct              |  |
| Fresno    | Retired Teachers Association Presentation                     | Oct.             |  |
| Fresno    | Senior's Day at The Big Fresno Fair                           | 10/7/2019        | <a href="http://www.fresnofair.com">www.fresnofair.com</a>                             |
| Clovis    | Clovis Balloon Fest   | Oct. 26-27 2019  | Clovischamber.com  |
| Selma     | Selma Band Festival & Parade                                  | Oct. 26 2019     | <a href="http://www.selmabandfestival.net">www.selmabandfestival.net</a>               |
| Fowler    | Sikh Parade   | Oct./Nov.        | fowlercity.org   |
| Fresno    | Veterans Memorial Parade                                      | 11/11/2019       | <a href="http://www.fresnovdp.org">www.fresnovdp.org</a>                               |
| Sanger    | Annual Tree Lighting  | Nov.             | <a href="http://www.sanger.org">www.sanger.org</a>                                     |
| Fresno    | Fresno County Republican Party Presentation on Voter Election | November 18 2019 | <a href="http://www.fresnogop.org">www.fresnogop.org</a>                               |
| Clovis    | One Enchanted Evening   | Nov. 21-2019     | Oldtownclovis.org  |
| Fresno    | Downtown Fresno Christmas Parade                              | Dec.             | Sponsor to be Decided  |
| Coalinga  | Lions Club Christmas Parade                                   | Dec.             | coalingachamber.com  |
| Clovis    | Children's Electric Parade                                    | Dec.             | Old Town Clovis Kiwanis  |
| Selma     | Christmas Parade  | Dec.             | <a href="http://www.cityofselma.com">www.cityofselma.com</a>                           |
| Firebaugh | Christmas Electric Parade                                     | Dec.             | <a href="http://www.firebaugh.org">www.firebaugh.org</a>                               |
| Reedley   | Electrical Farm Equip Parade                                  | Dec.             | <a href="http://www.reedleychamber.com">www.reedleychamber.com</a>                     |
| Sanger    | Nation's Christmas Tree City Toyland Parade                   | Dec. 7 2019      | <a href="http://www.Sanger.org">www.Sanger.org</a>                                     |
| Kingsburg | Santa Lucia Festival of Lights Parade                         | Dec. 7 2019      | <a href="http://www.kingsburgchamber.com">www.kingsburgchamber.com</a>                 |
| Sanger    | Annual Trek to the Christmas Tree                             | Dec. 8 2019      | <a href="http://www.sanger.org">www.sanger.org</a>                                     |
| Kerman    | Christmas Parade  | Dec. 14 2019     | <a href="http://www.kermanchamber.org">www.kermanchamber.org</a>                       |

| Fresno                            | Hmong Cultural New Year's Celebration at Fresno County Fairgrounds | Dec. 26-Jan. 1 2020 | -  |
|-----------------------------------|--|---------------------|--|
| List of Community Meetings/Events |  |                     |  |
| City                              | Meetings/Events  | Date: Year 2020     | Website  |
| Clovis                            | MLK Community Breakfast  | Jan.                | Clovis Veterans Memorial Building  |
| Sanger                            | Fresno County Blossom Trail Opening Cer.                           | Jan.                | <a href="http://www.goblossomtrail.com">www.goblossomtrail.com</a>       |
| Selma                             | Crab Feed & Auction  | Feb.                | clovisrotaryclub.com   |
| Fresno                            | Fresno City College Jazz Festival                                  | Feb.                | <a href="http://www.fresnocitycollege.edu">www.fresnocitycollege.edu</a> |
| Fresno                            | Tower Rogue Festival (no parade)                                   | Mar.                | fresnoroguefestival.com  |
| Sanger                            | Annual Blossom Days Festival (no parade)                           | Mar.                | <a href="http://www.sanger.org">www.sanger.org</a>                       |
| Clovis                            | Old Town Craft Beer Crawl  | Mar.                | oldtownclovis.org  |
| Fresno                            | Fresno Chinese New Year Parade & Festival                          | Mar. 2 2020         | ilovefresno.org  |
| Fresno                            | Tower District Grand Mardi Gras Parade                             | Mar. 3 2020         | <a href="http://www.towerdistrict.org">www.towerdistrict.org</a>         |
| Orange Cove                       | Blossom Festival & Parade  | Apr.                | cityoforangecove.com   |
| Laton                             | Laton Rodeo Days & Parade  | Apr.                | <a href="http://www.latonlionsclub.com">www.latonlionsclub.com</a>       |
| Fowler                            | Fowler Springfest (no parade)                                      | Apr.                | <a href="http://www.fowlercivty.org">www.fowlercivty.org</a>             |
| Selma                             | Sikh New Year Celebration  | Apr.                | selmagurdwara.com  |
| Fresno                            | FCC Asian Fest - no parade   | Apr. 27 2020        |  |
| Fresno                            | Fresno Earth Day Radio Park  | Apr. 20 2020        | <a href="http://www.earthdayfresno.org">www.earthdayfresno.org</a>       |
| Fresno                            | Vintage Days CSUF  | Apr. 26-29 2020     | <a href="http://www.fresnostate.edu">www.fresnostate.edu</a>             |
| Clovis                            | Clovis Rodeo Parade  | Apr. 27 2020        | cityofclovis.com   |
| Fresno                            | North Fresno Rotary Jazz Festival                                  | May                 | <a href="http://www.northfresnorotary.org">www.northfresnorotary.org</a> |
| Selma                             | Selma Raisin Festival (no parade)                                  | May 4 2020          | <a href="http://www.cityofselma.com">www.cityofselma.com</a>             |
| Clovis                            | Clovis Trail Fest (no parade)                                      | May 4 2020          | <a href="http://www.visitclovis.com">www.visitclovis.com</a>             |
| Fresno                            | Vibe Soul Food Fest - Freskanda                                    | May 4 2020          | <a href="http://www.downtownfresno.org">www.downtownfresno.org</a>       |
| Fresno                            | Cinco de Mayo w/ Univision   | May 5 2020          | -  |
| Kingsburg                         | Swedish Festival & Parade  | May 16-18 2020      | kingsburgchamber.com   |
| Coalinga                          | Horned Toad Derby Festival & Parade                                | May 25-28 2020      | Coalingachamber.com  |
| Fresno                            | Rainbow Pride Parade & Festival                                    | June 1 2020         | <a href="http://www.towerdistrict.org">www.towerdistrict.org</a>         |

|           |   |                 |  |
|-----------|---|-----------------|--|
| Fresno    | Multicultural Block Party at Mary Ella Brown Community Center         | June 8 2020     | <a href="http://www.wfresnofrc.org">www.wfresnofrc.org</a>                           |
| Fresno    | Kickoff Party for Summer at Fresno County Library, West Fresno Branch | June 12 2020    | <a href="http://Fresnolibrary.org">Fresnolibrary.org</a>                             |
| Fresno    | Juneteenth Celebration at Frank H. Ball Park, Fresno, Ca              | June 15 2020    | <a href="http://fresnojuneteenth.com">http://fresnojuneteenth.com</a>                |
| Fresno    | Community Resource Fair at Granite Park                               | June 29 2020    | <a href="http://www.fresnobarriosunidos.org">www.fresnobarriosunidos.org</a>         |
| Mendota   | Harvest Fiesta & Carnival (no parade)                                 | July            | City of Mendota  |
| Firebaugh | Firebaugh Cantaloupe Round Up Festival at Dunkle Park                 | July            | <a href="http://firebaugh.org">http://firebaugh.org</a>                              |
| Selma     | Community Independence Day Celebration                                | July 3 2020     | <a href="http://www.cityofselma.com">www.cityofselma.com</a>                         |
| Fresno    | Univision Health Fair   | July 13 2020    | <a href="http://unitedhealthcenters.org">unitedhealthcenters.org</a>                 |
| Selma     | Concerts in the Park  | Aug.            | <a href="http://www.cityofselma.com">www.cityofselma.com</a>                         |
| Fresno    | Highland Gathering & Games  | Sept.           | <a href="http://www.fresnoscottishsociety.org">www.fresnoscottishsociety.org</a>     |
| Selma     | Circle the City Cancer Support  | Sept.           | <a href="http://www.selmacancersupport.com">www.selmacancersupport.com</a>           |
| Caruthers | Caruthers District Fair & Parade                                      | Sept.           | <a href="http://www.caruthersfairbarraising.com">www.caruthersfairbarraising.com</a> |
| Kerman    | Harvest Festival & Parade   | Sept 13-16 2020 | <a href="http://www.kermanchamber.org">www.kermanchamber.org</a>                     |
| Kingsburg | Harvest Music Festival  | Sept. 21 2020   | <a href="http://www.kingsburgchamber.com">www.kingsburgchamber.com</a>               |
| Fresno    | Civil War Revisited -Kearney Park                                     | Oct.            | <a href="http://www.valleyhistory.org">www.valleyhistory.org</a>                     |
| Coalinga  | Coalinga Fest   | Oct.            | coalingachamber.com  |
| Reedley   | Reedley Fiesta & Parade   | Oct.            | <a href="http://www.reedleychamber.com">www.reedleychamber.com</a>                   |
| Fowler    | Fowler Fall Festival & Parade   | Oct.            | Fowlercity.org   |
| Fresno    | The Big Fresno Fair   | Oct. 2-14 2020  |  |
| Clovis    | Clovis Balloon Fest   | Oct. 26-27 2020 | Clovischamber.com  |
| Selma     | Selma Band Festival & Parade  | Oct. 26 2020    | <a href="http://www.selmabandfestival.net">www.selmabandfestival.net</a>             |
| Fowler    | Sikh Parade   | Oct./Nov.       | fowlercity.org   |
| Fresno    | Veterans Memorial Parade  | Nov.            | <a href="http://www.fresnovdp.org">www.fresnovdp.org</a>                             |
| Sanger    | Annual Tree Lighting  | Nov.            | <a href="http://www.sanger.org">www.sanger.org</a>                                   |

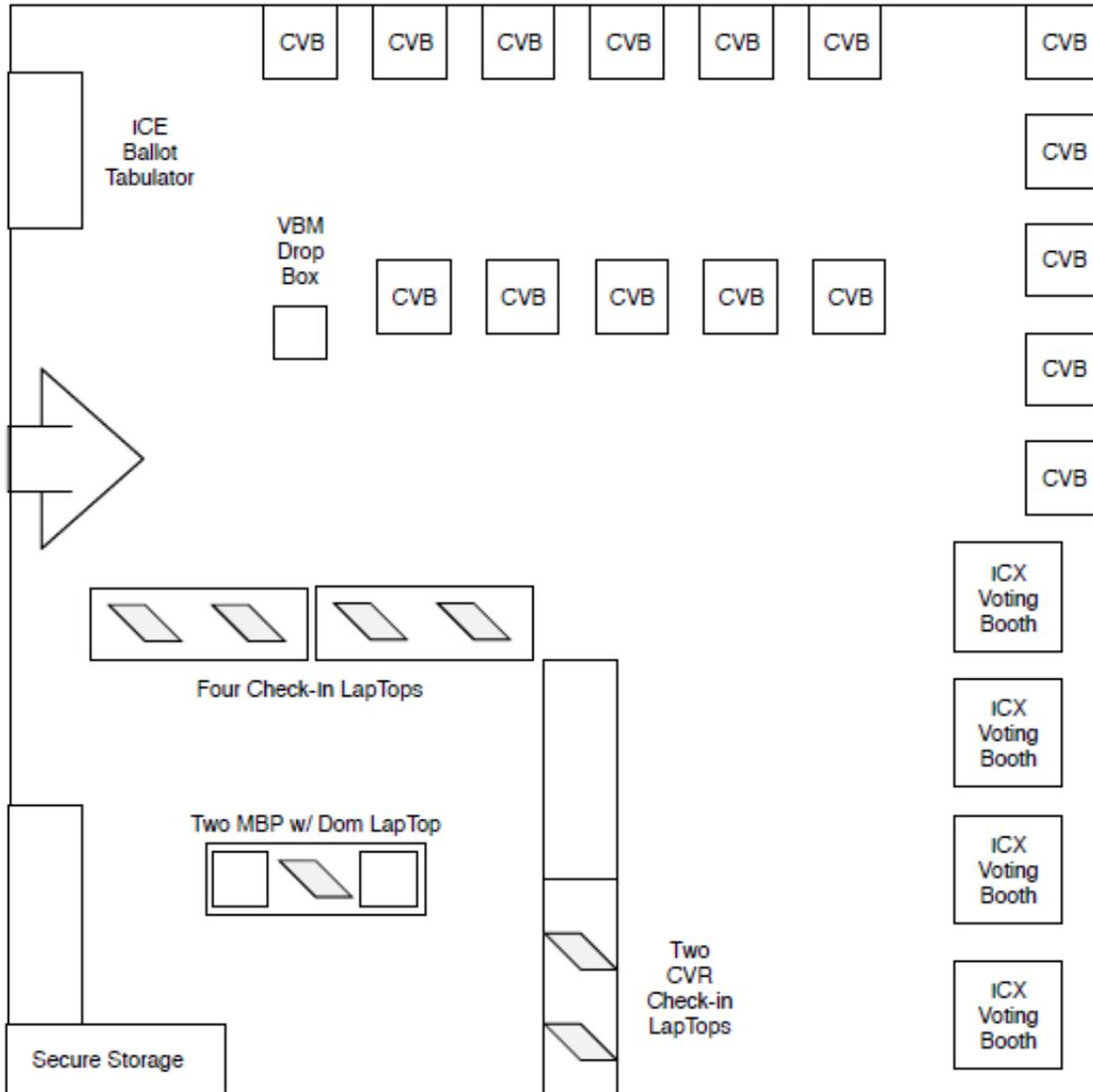
Attachment G(1) – Vote Center Layout Diagrams



Standard Vote Center  
20' X 20'

ICX - ImageCast X Accessible Ballot Marking Device  
 ICE - ImageCast Evolution Ballot Tabulator  
 MBP - Mobile Ballot Printer  
 CVB - Classic Voting Booth

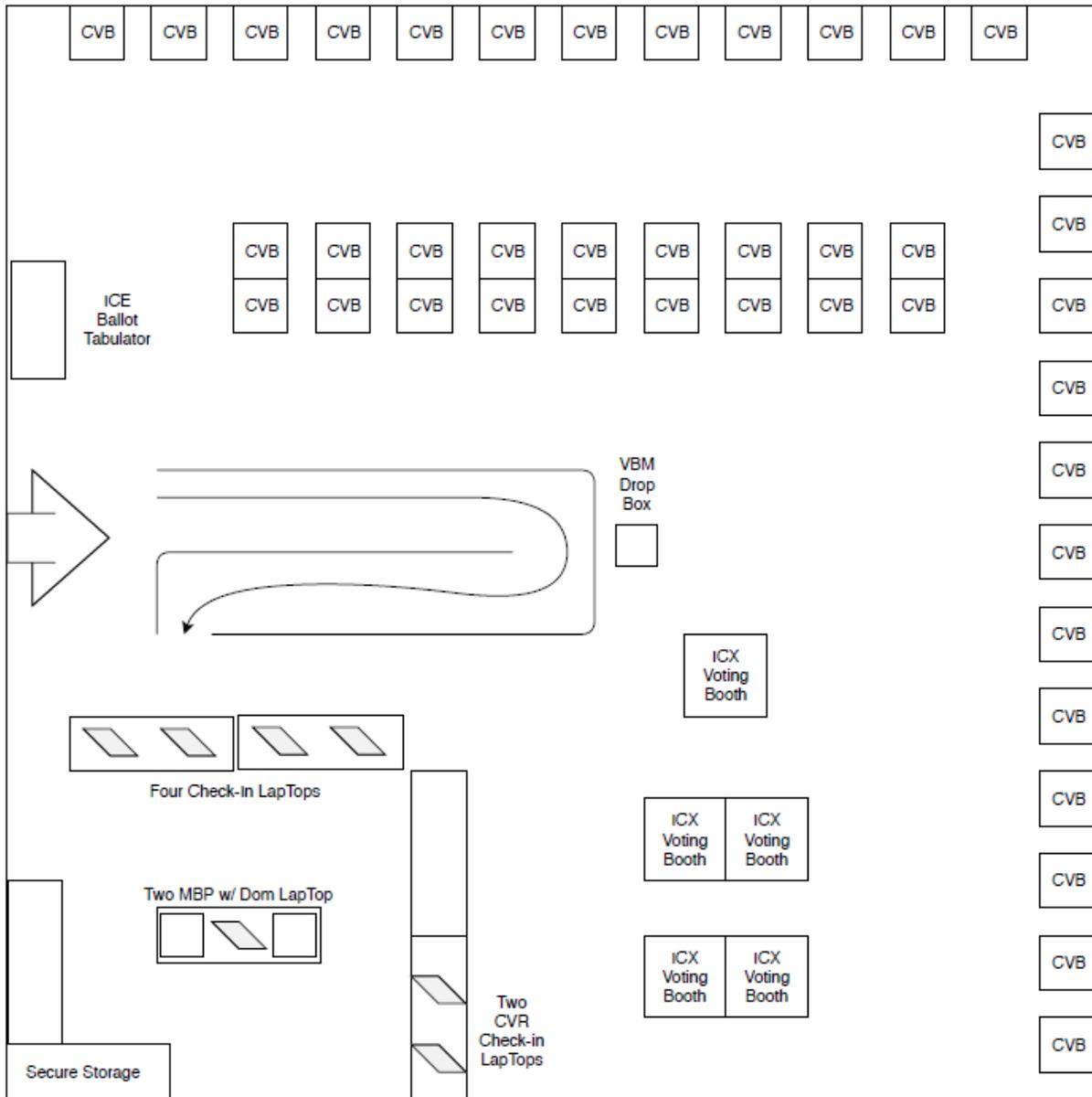
Attachment G(2) – Vote Center Layout Diagrams



**Large Vote Center**  
**30' X 30'**  
 (Half scale compared to 20'X20')

- ICX - ImageCast X Accessible Ballot Marking Device
- ICE - ImageCast Evolution Ballot Tabulator
- MBP - Mobile Ballot Printer
- CVB - Classic Voting Booth

Attachment G(3) – Vote Center Layout Diagrams



Mega Vote Center  
 40' X 40'  
 (Half scale compared to 20'X20')

- ICX - ImageCast X Accessible Ballot Marking Device
- ICE - ImageCast Evolution Ballot Tabulator
- MBP - Mobile Ballot Printer
- CVB - Classic Voting Booth

Attachment H – Vote Center Locations, Operating Hours, and Maps

The County will have a minimum of 50 Vote Centers (not including the Elections Office which is open for 29 days.) Ten of the 50 Vote Centers will be open for 11 days and the remaining open for 4 days. Once all Vote Centers are identified, the 11 day centers will be chosen. The first group of Vote Center locations in this attachment have been identified as likely vote centers. These locations are reportedly available and contracts are being negotiated. The second list of 19 Potential Vote Center Locations are being considered.

## Vote Center Locations

All Locations will be 9 am to 5 pm on the Days leading up to Election Day  
and 7 am to 8 pm on Election Day unless otherwise noted  
All Vote Center Locations Subject to Change

| Location                                   | Address                | City      | Zip   |
|--|------------------------|-----------|-------|
| Buchanan High/Alta Middle                  | 1560 N Minnewawa Ave   | Clovis    | 93619 |
| Carmel Village at Clovis                   | 1650 Shaw Ave          | Clovis    | 93611 |
| Clovis City Utility Building               | 1033 5th St            | Clovis    | 93612 |
| Clovis Community College (Herndon)         | 390 W Fir Ave          | Clovis    | 93611 |
| Clovis Community College (Willow)          | 10309 N Willow Ave     | Clovis    | 93730 |
| Independent Order of Odd Fellows           | 2823 Helm Ave          | Clovis    | 93612 |
| KVPR                                       | 2589 Alluvial Ave      | Clovis    | 93611 |
| Keck Community Center                      | 555 Monroe St          | Coalinga  | 93210 |
| The Senior Center (Firebaugh)              | 1601 Thomas Conboy Ave | Firebaugh | 93622 |
| Fowler Branch Library                      | 306 S 7th St           | Fowler    | 93625 |
| Betty Rodriguez Library                    | 3040 N Cedar Ave       | Fresno    | 93703 |
| California Armenian Home                   | 6720 E Kings Canyon Rd | Fresno    | 93727 |
| Calwa Recreation & Park District           | 4545 E Church Ave      | Fresno    | 93725 |
| Central California Blood Center            | 4343 W Herndon Ave     | Fresno    | 93722 |
| Cottonwood Court                           | 7442 N Millbrook Ave   | Fresno    | 93720 |
| CPDES Hall (Easton Portuguese Hall)        | 172 W Jefferson Ave    | Fresno    | 93706 |
| Elections Office                           | 2221 Kern St           | Fresno    | 93721 |
| Fig Garden Branch Library                  | 3071 W Bullard Ave     | Fresno    | 93711 |
| Fresno City College                        | 1525 E Weldon Ave      | Fresno    | 93704 |
| Fresno Metropolitan Flood Control District | 5469 E Olive Ave       | Fresno    | 93727 |
| Fresno State (Student Rec Center)          | 5010 N Woodrow Ave     | Fresno    | 93740 |
| Melody Park                                | 5935 E Shields Ave     | Fresno    | 93727 |
| Mosqueda Community Center                  | 4670 E Butler Ave      | Fresno    | 93702 |
| Parc Grove Commons Apartments              | 2674 E Clinton Ave     | Fresno    | 93715 |
| Pinedale Community Center                  | 7170 N San Pablo Ave   | Fresno    | 93650 |
| Sunnyside Library                          | 5566 E Kings Canyon rd | Fresno    | 93727 |

|                                       |                           |              |       |
|---------------------------------------|---------------------------|--------------|-------|
| Ted C Wills Community Center          | 770 N San Pablo Ave       | Fresno       | 93728 |
| Terraces at San Joaquin Gardens       | 5555 N Fresno ST          | Fresno       | 93710 |
| Woodward Park Regional Library        | 944 E Perrin Ave          | Fresno       | 93720 |
| Kerman Community/Teen Center          | 15101 W Kearney Blvd      | Kerman       | 93630 |
| Kingsburg Train Depot                 | 1465 California St        | Kingsburg    | 93631 |
| Mendota Branch Library                | 1246 Belmont Ave          | Mendota      | 93640 |
| Orange Cove Library                   | 815 Park Blvd             | Orange Cove  | 93646 |
| Parlier Community Center              | 1100 E Parlier Ave        | Parlier      | 93648 |
| Riverdale Unified School District     | 3160 W Mt Whitney Ave     | Riverdale    | 93656 |
| Leo Cantu Community Center            | 22058 Railroad Ave        | San Joaquin  | 93660 |
| Selma Neighborhood Resource Center    | 1940 E Front St Suite 102 | Selma        | 93662 |
| Bear Mtn Library & Activity Center    | 30733 E Kings Canyon Rd   | Squaw Valley | 93675 |
| Sierra Oaks Senior & Community Center | 33276 Lodge Rd            | Tollhouse    | 93667 |

## Potential Vote Center Locations

All Locations will be 9 am to 5 pm on the Days leading up to Election Day  
and 7 am to 8 pm on Election Day unless otherwise noted

All Vote Center Locations Subject to Change

| Location                            | Address                | City   | Zip   |
|-------------------------------------|------------------------|--------|-------|
| Clovis East High School             | 2940 Leonard Ave       | Clovis | 93619 |
| Aspen Valley Prep Academy           | 4221 N Hughes Ave      | Fresno | 93705 |
| Central Valley Community Foundation | 5260 N Palm Ave #122   | Fresno | 93704 |
| DBH Health and Wellness             | 1925 E. Dakota Ave     | Fresno | 93726 |
| El Capitan Middle School            | 4443 W Weldon Ave      | Fresno | 93722 |
| Fire Station #16                    | 2510 N Polk Ave        | Fresno | 93722 |
| Glacier Point Middle School         | 4055 N Bryan Ave       | Fresno | 93723 |
| Golden Palace                       | 2625 W Vassar Ave      | Fresno | 93705 |
| Hanh Phan Tilley Elementary School  | 2280 N Valentine Ave   | Fresno | 93722 |
| Inspiration Park                    | 5770 W Gettysburg Ave  | Fresno | 93722 |
| Mary Ella Brown Center              | 1350 E Annadale Ave    | Fresno | 93706 |
| Paintbrush Assisted Living          | 4356 W Ashlan Ave      | Fresno | 93720 |
| Romain Park                         | 745 N First St         | Fresno | 93702 |
| Sikh Institute                      | 4827 N Parkway Dr      | Fresno | 93722 |
| Sunset Community Center             | 1345 W Eden Ave        | Fresno | 93706 |
| Valley Dream Center                 | 1835 N Winery Ave      | Fresno | 93703 |
| Vision View Business Center         | 4974 E Clinton Ave     | Fresno | 93727 |
| West Fresno Regional Center         | 142 E California Ave   | Fresno | 93706 |
| Westside Church of God              | 1422 W California Ave, | Fresno | 93706 |

|                           |                    |         |       |
|---------------------------|--------------------|---------|-------|
| Keenan Community Center   | 17094 Myrtle St    | Huron   | 93234 |
| Palacios Community Center | 16846 4th St       | Huron   | 93234 |
| Reedley College           | 995 N Reed Ave     | Reedley | 93654 |
| Reedley Community Center  | 100 N East Ave     | Reedley | 93654 |
| Sanger Branch Library     | 1812 7th St        | Sanger  | 93657 |
| Sanger Community Center   | 730 Recreation Ave | Sanger  | 93657 |

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Attachment I – Election Board Members with Numbers/Languages Spoken

Total # of Vote Centers 

|    |
|----|
| 50 |
|----|

|                                | Expected Minimum | Operational Target |
|--------------------------------|------------------|--------------------|
| Total # of Vote Center Workers | 250              | 500                |

|                     |    |    |
|---------------------|----|----|
| Spanish Speakers    | 50 | 75 |
| Hmong Speakers      | 15 | 20 |
| Punjabi Speakers    | 15 | 20 |
| Chinese Speakers    | 4  | 5  |
| Vietnamese Speakers | 2  | 3  |
| Korean Speakers     | 2  | 3  |
| Khmer Speakers      | 2  | 3  |
| Tagalog Speakers    | 2  | 3  |

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Attachment J – Ballot Dropbox Locations

## Potential Drop Box Locations

All Drop Boxes will be outside and available 24 hours unless otherwise specified.  
 All Drop Box Locations Subject to Change; Final Identification of Drop Box Locations will occur by E-88

| Locations                              | Street                      | City      |
|--|-----------------------------|-----------|
| Food Maxx                              | 1177 Fresno Street          | Fresno    |
| The Fresno Center                      | 4879 E Kings Canyon Road    | Fresno    |
| Manchester Transit Center - Fresno Fax | Blackstone and Shields      | Fresno    |
| Keith Tice Memorial Park               | 8695 N Millbrook            | Fresno    |
| Clinica Sierra Vista                   | 2740 S Elm Avenue           | Fresno    |
| Revue Coffee Shop                      | 620 E Olive Ave             | Fresno    |
| Save Mart Super Market                 | 1835 Herndon Ave            | Clovis    |
| Walmart Super Center                   | 14061 W Whitesbridge        | Kerman    |
| Pine Ridge Elementary School           | 45828 Auberry Road          | Auberry   |
| West Hills Community College Coalinga  | 300 W Cherry Lane           | Coalinga  |
| Sanger Branch Library                  | 1812 7th Street             | Sanger    |
| Reedley Community Center               | 100 N East Avenue           | Reedley   |
| Fig Garden Shopping Center             | 790 W Shaw Ave              | Fresno    |
| The Marketplace at El Paseo            | 6587 N Riverside Drive      | Fresno    |
| River Park Shopping Center             | 71 E Via LA Plata           | Fresno    |
| Walgreens                              | 7015 N West Avenue          | Fresno    |
| Caruthers Branch Library               | 13382 S Henderson Road      | Caruthers |
| Costco Wholesale Clovis                | 2270 Clovis Avenue          | Clovis    |
| Roger Rocka's Dinner Theatre           | 1226 N Wishon Ave           | Fresno    |
| Food Maxx                              | 5671 East Kings Canyon Road | Fresno    |
| Heritage Square Shopping Center        | 3262 E Tulare Avenue        | Fresno    |

## Attachment K – Acronyms Used in Plan

ADA – Federal Americans with Disabilities Act of 1990

CVB – Classic Voting Booth

CVIG – County Voter Information Guide

CVR – Conditional Voter Registration

EIMS – Election Information Management System

ICE – ImageCast Evolution (Ballot Tabulator)

ICX – ImageCast X (Ballot Marking Device)

IT – Information Technology

LAAC – Language Accessibility Advisory Committee

PSA – Public Service Announcement

RAVBM – Remote Accessible Vote by Mail

UPS – Uninterruptible Power Source

VAAC – Voter Accessibility Advisory Committee

VBM – Vote by Mail

VCA – California Voters Choice Act 2016

VCAAC – Voters Choice Act Advisory Committee