



Job Order Contracting

Pre-bid Conference

General Building Contract No. 20-J-03 – Class B

General Building Contract No. 20-J-04 – Class B

General Building Contract No. 20-J-05 – Class B

General Engineering Contract No. 20-02-J – Class A

General Engineering Contract No. 20-03-J – Class A

August 21, 2020



Pre-Bid Conference Agenda

- JOC Overview
- JOC Process
- JOC Contract Documents
- Understanding the Construction Task Catalog® (CTC)
- Solicitation Details
- Calculating the Bid
- Bid Considerations & Review
- Risk of Low Adjustment Factors
- Questions
- Bidding



Job Order Contracting

Definition

- Firm, Fixed Priced, Competitively Bid, Indefinite Quantity Contract
- Enable contractors to complete a substantial number of individual projects with a single bid
- Tasks based on competitively-bid, preset prices



Umbrella Contract

Part 1 Bidding the Umbrella Job Order Contracting Contract

Owner Advertizes Job Order Contracting Contract





Owner Awards Umbrella Job Order Contracting Contract

Part 2 Procuring Individual Projects From Owner

- Owner Project A
- Owner Project B
- Owner Project C

- Subcontracting Opportunities
- Subcontracting Opportunities
- Subcontracting Opportunities



The Process





Contract Documents



- Front end documents
- Construction Task Catalog®
- Technical Specifications



Front End Documents

- Notice
- Instructions To Bidders
- Bid Forms
- CalWORKs Program goal

Project Manual

GENERAL BUILDING JOB ORDER CONTRACT

Contract #'s 20-J-03, Class B 20-J-04 20-J-05

The County of Fresno Department of Public Works and Planning

2220 Tulare St., 6th Floo Fresno, California 93721

Bid Documents

Pre-bid Conference:

Friday, August 21, 2020, 10:00 a.m.

Bid Date:

Thursday, September 3, 2020, 1400 hours and 00 seconds

Budget / Account - Various Funding Orgs



Development Services & Capital Projects Division

Department of Public Works & Planning

Project Manual

GENERAL ENGINEERING JOB ORDER CONTRACT

Contract #'s 20-02-J, Class A 20-03-J

The County of Fresno Department of Public Works and Planning

2220 Tulare St., 6th Floor Fresno, California 93721

Bid Documents

Pre-bid Conference:

Friday, August 21, 2020, 10:00 a.m.

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Development Services & Capital Projects Division

Department of Public Works & Planning

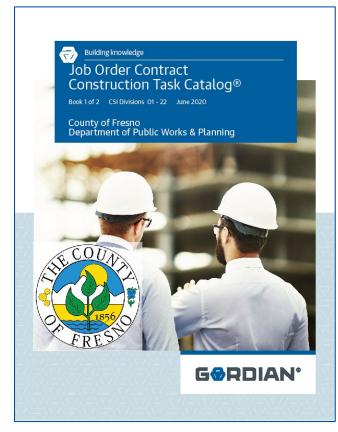
A-license contracts

B-license contracts

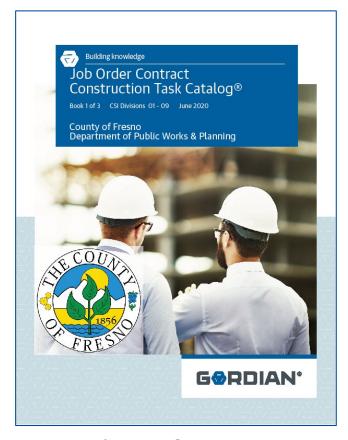


Construction Task Catalog®

- Catalog of Pre-Priced Construction Tasks
- Organized by Construction Specifications Institute (CSI)
- Based on Local Labor, Material & Equipment Costs
- The tasks represent the "Scope of Work" for the contract



A License Contracts



B License Contracts



Understanding the **Construction Cost Catalog®**

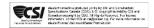
- Contractor must review and understand "Using the Construction Task Catalog®"
- Rules of the game
 - The Unit Prices Include
 - Complete and In-place Construction
 - The Adjustment Factors Include: Overhead, profit, Sub Costs, Taxes, Fringe Benefits, Financing, Business Risks, 1% License Fee
 - Construction Related Costs: Permit Services, Submittal preparation, Incidental A&E, Vehicles, Temporary Utilities, Excess Waste, Daily & Final Clean-up, Etc.
 - General Interpretations
- Pages 00 1 to 00-6 of the CTC



Using The Construction Task Catalog®

- ☑ This Construction Task Catalog® (CTC) was developed and customized by The Gordian Group. Inc. specifically for County of Fresno, priced locally using current labor, material and equipment costs, and published in June 2020.
- ☑ The Gordian Group, Inc. licenses the use of this CTC and other proprietary information and software for the sole purpose of providing Job Order Contracting services to County of Fresno. Use of this CTC and other proprietary information and software for any other purpose, or for any other entity, is expressly prohibited without the express written consent of The Gordian Group, Inc.

☑ The tasks in this Construction Task Catalog are organized using CSI's MasterFormat.



The Unit Prices Includ

- ☑ Labor costs include direct labor through the working foreperson level at straight-time prevailing wage rates including fringe benefits and an allowance for Social Security, Medicare taxes, worker's compensation, unemployment insurance, and
- Labor costs include unloading equipment, materials. and tools, and transporting the same up or down 2 stories and 125' to reach the project site; layout; measuring and cutting to fit; performing the task; disposal of excess material; and time for lunch and

County of Fresno Department of Public Works &Plant

EQUIPMENT COSTS:

- ☑ Equipment costs include all equipment required to accomplish the task
- Mobilization is included for all equipment except large equipment (e.g. cranes, bulldozers, excavators, backhoes, bobcats etc.), which exclude
- ☑ Equipment costs include all operating expense such as fuel, electricity, lubricants, etc.

MATERIAL COSTS:

- Material costs include the cost of the material delivery, and all incidentals and accessories integral
- Material costs include manufacturer's and/o fabricator's shop drawings.
- ☑ Material costs for roofing, drywall, VCT, carpet, wall covering, ceiling tile, pipe, conduit, concrete, etc. include an allowance for waste. This list is not intended to be all inclusive, but descriptive of the types of construction materials that are typically sold in standard lengths, sizes and weights.
- Material costs for imported materials (e.g. aggregate, sand, soil, etc.) include delivery up to 15 miles from the closest approved source.

The Adjustment Factors Include

The Adjustment Factors include the following costs unless specifically excluded by the terms of the Contract Documents:

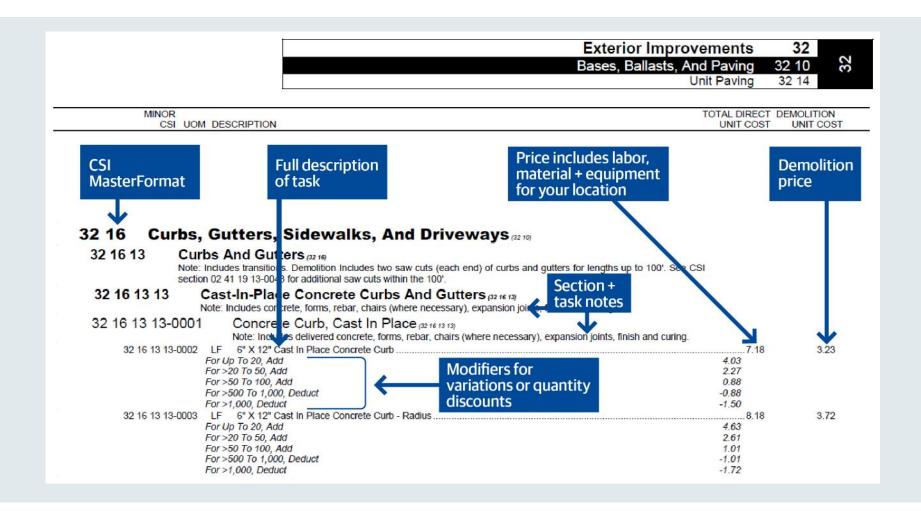
BUSINESS COSTS:

- ☑ Office overhead, including, but not limited to, office space, office equipment, office and management personnel, office supplies, and employee

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Construction Task Catalog®





Understanding the Construction Cost Catalog®

Include All Appropriate Tasks:

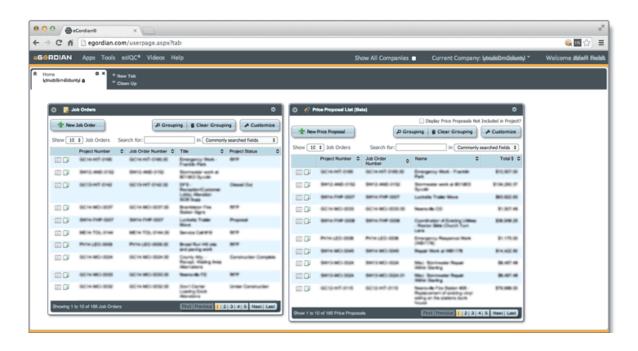
4" Cast In Place Concrete Sidewalk	SF	\$5.06	400	\$2,024.00	
For Quantities 100 to 500, Add	SF	\$2.04	400	\$816.00	
4" Crushed Aggregate Base	SF	\$0.63	400	\$252.00	
For Quantities Under 1000	SF	\$0.18	400	\$72.00	
Mobilize Backhoe	EA	\$402.63	1	\$402.63	
Excavation by Backhoe	CY	\$3.75	11	\$41.25	
For Quantities Under 20 CY, Add	CY	\$3.75	11	\$41.25	
Loading Excess Materials	CY	\$3.42	13.75	\$47.03	
For Quantities Under 20 CY, Add	CY	\$3.42	13\75	\$47.03	
Hauling to Dump Site	CYM	\$0.51	207	\$105.57	
Landfill Dump Fee	CY	\$15.14	13.75	\$208.18	\$4,056.93
					/400
					\$10.14
	For Quantities 100 to 500, Add 4" Crushed Aggregate Base For Quantities Under 1000 Mobilize Backhoe Excavation by Backhoe For Quantities Under 20 CY, Add Loading Excess Materials For Quantities Under 20 CY, Add Hauling to Dump Site	For Quantities 100 to 500, Add SF 4" Crushed Aggregate Base SF For Quantities Under 1000 SF Mobilize Backhoe EA Excavation by Backhoe CY For Quantities Under 20 CY, Add CY Loading Excess Materials CY For Quantities Under 20 CY, Add CY Hauling to Dump Site CYM	For Quantities 100 to 500, Add SF \$2.04 4" Crushed Aggregate Base SF \$0.63 For Quantities Under 1000 SF \$0.18 Mobilize Backhoe EA \$402.63 Excavation by Backhoe CY \$3.75 For Quantities Under 20 CY, Add CY \$3.75 Loading Excess Materials CY \$3.42 For Quantities Under 20 CY, Add CY \$3.42 Hauling to Dump Site CYM \$0.51	For Quantities 100 to 500, Add SF \$2.04 400 4" Crushed Aggregate Base SF \$0.63 400 For Quantities Under 1000 SF \$0.18 400 Mobilize Backhoe EA \$402.63 1 Excavation by Backhoe CY \$3.75 11 For Quantities Under 20 CY, Add CY \$3.75 11 Loading Excess Materials CY \$3.42 13.75 For Quantities Under 20 CY, Add CY \$3.42 13.75 Hauling to Dump Site CYM \$0.51 207	For Quantities 100 to 500, Add SF \$2.04 400 \$816.00 4" Crushed Aggregate Base SF \$0.63 400 \$252.00 For Quantities Under 1000 SF \$0.18 400 \$72.00 Mobilize Backhoe EA \$402.63 1 \$402.63 Excavation by Backhoe CY \$3.75 11 \$41.25 For Quantities Under 20 CY, Add CY \$3.75 11 \$41.25 Loading Excess Materials CY \$3.42 13.75 \$47.03 For Quantities Under 20 CY, Add CY \$3.42 13.75 \$47.03 Hauling to Dump Site CYM \$0.51 207 \$105.57

Compare these prices

* Sample only



Solicitation Details



Internet Based Software Provided with Contract

- eGordian® Software Expedites the Job Order Process
 - Price Proposals
 - Subcontractor Lists
- Training provided



1% Contractor License Fee

- Access to eGordian®, Construction Task Catalog®, other proprietary materials
 - Most advanced technology and data in the marketplace.
 - Paperless
 - Efficient
 - Tasks and prices input directly... no fishing through old files and estimating books for costs
- JOC process training
- Software training
- Software support
- Included in the Contractor's Adjustment Factor
 - Consider with the Bid as an Overhead cost
 - 1% of Job Order Price



Non Pre-Priced Tasks

- Contractor must have permission from County of Fresno to use a Non Pre-Priced Task prior to submission
- Three (3) Quotes on vendors' or subcontractors' letterhead
- Justification for less than three (3) Quotes
- Contractor is paid the amount in the following formula:

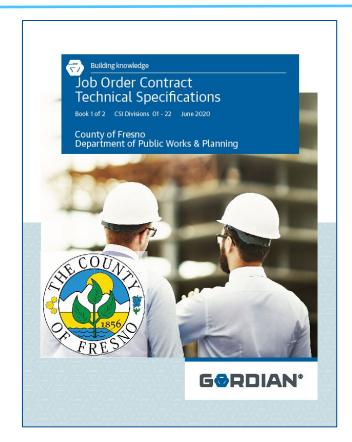
Lowest Subcontractor Quote x Appropriate Normal Working Hours Adjustment Factor

Non Pre-Priced is not a vehicle to bypass CTC shortfalls

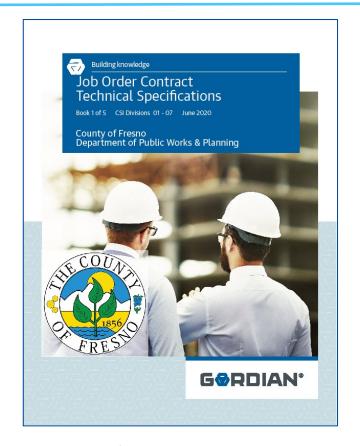


Technical Specifications

- Specifies Quality of Materials and Workmanship
- Corresponds with Tasks in the Construction Task Catalog®



A-license contracts



B-license contracts



Solicitation Details

Prior to Bidding the County of Fresno Cannot:

- Identify or Commit to any Specific Project or Location
- Identify or Commit to any Specific CTC Tasks or Quantities

Contract	License Required	Minimum Contract Value	Maximum Contract Value	Contract Term	Bid Security	Payment & Performance Bonding (Each)
20-02-J	Class A	\$25,000	\$1,500,000	1 year	\$25,000	\$1,500,000
20-03-J	Class A	\$25,000	\$1,500,000	1 year	\$25,000	\$1,500,000
20-J-03	Class B	\$25,000	\$2,000,000	1 year	\$25,000	\$2,000,000
20-J-04	Class B	\$25,000	\$2,000,000	1 year	\$25,000	\$2,000,000
20-J-05	Class B	\$25,000	\$2,000,000	1 year	\$25,000	\$2,000,000

Maximum Contract Value may be increased up to the amount currently authorized by the CA Public Contract Code during the term of the contract.



Bidding Process

Award Based on Competitive Bid

- Bids for <u>Class A Contracts</u> must Bid 2
 Adjustment Factors:
 - Normal Working Hours: 7:00 am to 5:00 pm Monday to Friday
 - Other Than Normal Working Hours: 5:00 pm to 7:00 am Monday to Friday, and all day Saturday, Sunday and Holidays

- Bids for <u>Class B Contracts</u> must Bid **3 Sets of**Adjustment Factors:
 - 1 set for County/State funded projects
 - 1 set for Federally funded projects
 - 1 set for County/State funded projects in a Secure Facility

Each set will include:

- Normal Working Hours: 7:00 am to 5:00 pm
 Monday to Friday
- Other Than Normal Working Hours: 5:00 pm to 7:00 am Monday to Friday, and all day Saturday, Sunday and Holidays
- All Adjustment Factors Apply to All Tasks in the CTC
- Each Adjustment Factor is Weighted to Create an Award Criteria Figure
- Lowest Award Criteria Figure From a Responsive, Responsible Bidder is successful!



Solicitation Details

- Differing Site Conditions or Changes in Scope
 - Priced from Construction Task Catalog[®]
 - Supplemental Job Order
 - No Negotiated Change Orders
- Filings and Permits
 - Fees paid for all Permits reimbursed 100% No Markup
- CalWORKs goal
 - Goal of 33% of apprentice hours are performed by participants in state approved apprenticeship programs
- Department of Industrial Relations (DIR) Registration and Reporting Requirement
- 20% Self-performance requirement on the Class A Contract



Method to Calculate

Use Historical Project Data

- Select a Completed Project
 - You Know Scope and Direct Costs
- Price Project From CTC
- Add on Overhead and Profit
- Calculate the Adjustment Factor



Sample Project: Detailed Scope of Work

Interior Renovation

- Doors and Hardware
 - Replace 12 interior doors, hinges and hardware
 - Doors shall be 3x7, solid core wood doors
 - Grade 2 locksets with knobs
 - Replace 2 push bar exist devices and door closers on exit doors
- Interior Lighting
 - Replace all lay-in troffer fixtures on first and second floors. 48 in total
 - Replace 4 exit fixtures
 - Replace 12 industrial fixtures in shop area
- Plumbing Fixtures
 - Replace 8 bathroom sinks, 8 faucets, and 8 toilets in men's and women's bathroom in admin building and shop area
 - Replace 4 water fountains
- Replace Boiler
 - Demo existing boiler and as much piping and venting to accommodate new boiler. Install a new 1028 mbh oil fired cast iron boiler. No access for packaged boiler. Must field assemble sections. Provide new piping as required.
- Normal Working Hours Apply



Sample Price: CTC vs. Quote

Direct Cost of Work from CTC

Rep	olace Boiler	\$ 33,055.73
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• Doors/Hardware \$ 8,282.09

• Lighting \$ 13,119.77

• Plumbing \$ 11,886.53

TOTAL = \$ 66,344.12

Direct Cost of Work from Quotes or Estimates

•	Replace Boiler	\$ 34,500.00
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• Doors/Hardware \$ 7,250.00

• Lighting \$ 12,750.00

• Plumbing \$ 10,500.00

TOTAL = \$65,000.00



Sample Price: Putting it all together

• A. Direct Cost of Work from Quotes \$65,000.00

• B. Overhead 10%* \$ 6,500.00

• C. Subtotal (Cost & O/H) \$71,500.00

• D. Profit 10%* \$ 7,150.00

• E. Subtotal (Cost & O/H & Profit) \$78,650.00

• F. Price From CTC \$66,344.12

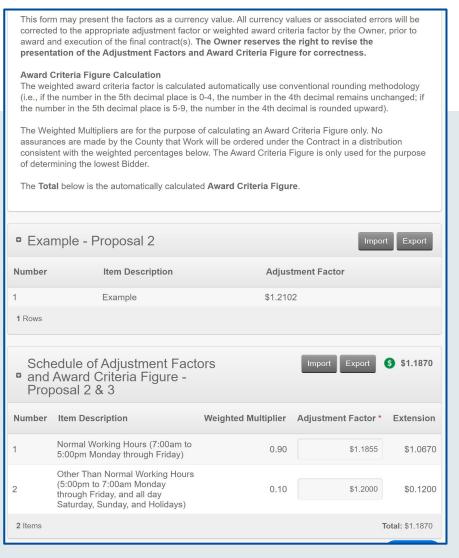
• Adjustment Factor (= E / F) = 1.1855

^{*}Sample Only. Contractor to determine O/H & Profit.

Prepare this calculation for more than one sample project.



Filling Out the Electronic Bid Form



Number **Item Description Adjustment Factor** Example \$1.2102 1 Rows Schedule of Adjustment Factors \$1,1946 and Award Critéria Figure - 00 Number Item Description Weighted Multiplier Adjustment Factor * County/State-funded Projects -Normal Working Hours (7:00am 0.50 \$1,1855 \$0.5928 to 5:00pm Monday through Friday) County/State-funded Projects -Other Than Normal Working Hours (5:00pm to 7:00am \$1.2000 \$0.1800 Monday through Friday, and all day Saturday, Sunday, and Holidays) Federally-funded Projects -Normal Working Hours (7:00am 0.05 \$1.1950 \$0.0598 to 5:00pm Monday through Federally-funded Projects - Other Than Normal Working Hours (5:00pm to 7:00am Monday \$1.2100 \$0.0605 through Friday, and all day Saturday, Sunday, and Holidays) County/State-funded Projects in Secure Facilities - Normal 0.15 \$1.2000 \$0.1800 Working Hours (7:00am to 5:00pm Monday through Friday) County/State-funded Projects in Secure Facilities - Normal \$1.2150 \$0.1215 Working Hours (7:00am to 5:00pm Monday through Friday) 6 Items Total: \$1.1946

* Samples only

Sample of Class A Form

Sample of Class B Form



Filling Out the paper Bid Form

	,	Adjustment Factors				
hereinafter. See ex will result in the P Working Hours Ac	a mple below. Failur Proposal being deem djustment Factors S	nt Factors in the re e to submit Adjustmer ned non-responsive. SHALL be EQUAL to s Adjustment Factors	nt Facto The Ot or GR	rs for a	ll cated	gories orma
Specify Adjustment	Factors to four (4) de	ecimal places.				
following Adjustmer specific Job Orders	nt Factors. When su	required by each indivibmitting Job Order Futilize one or more o	Price Pr	roposal	s relat	ed to
		Example				
		1	2	1	0	2
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		(Specify to four (4)	decimal	places in	clearly	legible
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County/State-funded Projects - Normal Working Hours (7:00am to 5:00pm Monday through Friday) County/State-funded Projects - Other Than Normal Working Hours (5:00pm to 7:00am Monday through Friday, and all day Saturday, Sunday, and Holidays) 20 21 22 23 24 25 26 3. Federally-funded Projects - Normal Working Hours (7:00am to 5:00pm Monday 27 28 (Written in words) (Specify to four (4) decimal places) Federally-funded Projects - Other Than Normal Working Hours (5:00pm to 29 30 31 32 33 34 35 36 37 38 39 7:00am Monday through Friday, and all day Saturday, Sunday, and Holidays) (Written in words) (Specify to four (4) decimal places) County/State-funded Projects in Secure Facilities - Normal Working Hours (7:00am to 5:00pm Monday through Friday) 40 (Written in words) (Specify to four (4) decimal places) County/State-funded Projects in Secure Facilities - Other Than Normal Working Hours (5:00pm to 7:00am Monday through Friday, and all day Saturday, Sunday, and Holidays) 46 47 (Written in words) (Specify to four (4) decimal places) 49 50 Contract No. #20-J-03 JOB ORDER CONTRACTS 00 42 13-3

Schedule of Adjustment Factors

In case of a discrepancy between words and figures the words shall prevail. Use clearly

BIDDER:

legible words and figures

* Samples only

Sample of Class A Form

Sample of Class B Form



Filling Out the Paper Bid Form — the Award Criteria Figure

	Award Criteria F	igure	
conven	tions To Bidder: Specify lines 1 through 5 to titional rounding methodology (i.e., if the num r in the 4th decimal remains unchanged; if th number in the 4th decimal is rounded upward	ber in the 5th de e number in the	cimal place is 0-4
Line 1.	Normal Working Hours Adjustment Factor	¹ 1.1855	
Line 2.	Multiply Line 1 by 90%		^{2.} 1.0670
Line 3.	Other Than Normal Working Hours Adjustment Factor	³ 1.2000	*
Line 4.	Multiply Line 3 by 10%	1.2000	4.0.1200
Line 5.	Add Lines 2 and 4. This is the Award Crit	eria Figure:	1.1870
When sutilize of	tribution consistent with the weighted percet used for the purpose of determining the Bid. submitting Job Order Price Proposals related one or more of the Adjustment Factors applica- wner Reserves The Right To and Will Corr	d to specific Job cable to the Work	Orders, the Bidde being performed
is only When s utilize o	used for the purpose of determining the Bid. submitting Job Order Price Proposals relatedone or more of the Adjustment Factors applications.	d to specific Job cable to the Work	Orders, the Bidde being performed
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Acknov	vledgement of	f Addendum:				
Addend	um No	Dated	Addendur	n No	_ Dated	
Addend	um No	Dated	Addendur	n No	_ Dated	
conven 0-4, the	itional rounding a number in the	Award C r: Specify lines g methodology (i e 4th decimal rer the number in th	e., if the numbe nains unchange	er in the 5th dec ed; if the numbe	imal place is r in the 5th	
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Line 2.	Multiply Line				^{2.} 0.5928	
Line 3.		e-funded Project I Working Hour		³ .1.2000		
Line 4.	Multiply Line				4.0.1800	
Line 5.	Federally-ful Working Hol	nded Projects -	Normal	⁵ .1.1950		
Line 6.	Multiply Line	5 by 5%			⁶ .0.0598	
Line 7.	Normal Worl		Other Than	⁷ .1.2100		
Line 8.	Multiply Line	2512.021.025			^{8.} 0.0605	
Line 9.		e-funded Projec Vormal Working		⁹ .1.2000		
Line 10.	Multiply Line				¹⁰ 0.1800	
Line 11.		e-funded Projec Other Than Norr		11. 1.2150		
Line 12.	Multiply Line	11 by 10%			¹² 0.1215	
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	t No. #46 J 02TBI		Proposal	JO	B ORDER CONTR	

* Samples only

Sample of Class A Form

Sample of Class B Form



Bid Considerations

- Contractors Should Expect To
 - Prepare Incidental Drawings or Sketches for Some Projects
 - Justify Quantity Calculations in proposal user notes
 - Explain Detail of Work in proposal user notes
 - Prepare Proposals for Some Projects That Might be Canceled
 - Margins on CTC Tasks Vary
 - Some Projects are More Profitable than Others
 - Maintain a Fully Functioning Office and Staff
 - Hold Required Licenses, Bonds and Insurance
 - Rebate 1% of each Job Order as a Contractor License Fee for eGordian® software access



Contractor Adjustment Factor

Importance of Adjustment Factors

- Determines Winning Bidder AND
- Used to Price Individual Job Orders
- Price Proposal Total Becomes the <u>Lump Sum Job Order Amount</u>

```
Unit Price x Quantity x Adjustment Factor = Total for Task

Unit Price x Quantity x Adjustment Factor = Total for Task

Unit Price x Quantity x Adjustment Factor = Total for Task
```

Total Job Order Price



Why JOC Works For Contractors

- Good work is rewarded with more work
 - Profit is a function of volume
 - Volume is driven by performance
 - JOC can provide a steady flow of work
 - Win a higher percentage of proposed projects
- Long-term relationship with the County of Fresno
 - Good work is rewarded with more work
 - Develop partnership with the County
- Ability to leverage Subcontractor and Supplier relationships



Why JOC Works For Facility Owners

- A Fixed Priced, Fast Track Procurement Process
- Job Orders are Lump Sum
- The Ability to Accomplish a Substantial Number of Individual Projects with a Single Competitively Bid Contract
 - Contractor Has A Continuing Financial Incentive To Provide
 - Responsive Services
 - Accurate Proposals
 - Quality Work on Time
 - Timely Close Out
 - Future Purchase Orders Tied to Contractor Performance
 - No Obligation To Award Specific Projects
 - The County of Fresno can Use All Other Methods For Accomplishing Projects



Risks of Low Adjustment Factor

- Leads to Arguments in Proposal Review
 - Unsupportable Tasks
 - Exaggerated Quantities
- Leads to Delays in Work Order Development
 - Takes Longer to Review Proposals
 - Reassignment of projects
- Creates an Adversarial Relationship
 - Reduced Volume of Work
 - Will Shorten Contract
 - Lost Profitability
- No Second Chance to Improve your Margin



Review of Key Points

- Focus on Total Potential Value of Contracts
 - \$1,500,000 to \$2,000,000
- Evaluate Construction Task Catalog®
 - Analyze Unit Prices
 - Know the General Guidelines for Using the CTC
- Contractor Performance Drives Volume
 - Responsive Service
 - Accurate Proposals
 - Safe and Clean Project Sites
 - High Quality Construction
 - On-Time Completion
 - On Time Close Out



Bids

- Sealed bids due: Thursday, September 3, 2020 at 2:00 PM
- Due to the COVID-19 restrictions and guidelines, bidders are encouraged to submit bids online through Bid Express: https://www.bidexpress.com/businesses/36473/home
- If a bidder is unable to submit online, please mail bid or e-mail DesignServices@fresnocountyca.gov or call (559) 600-9908 in advance, so that arrangements may be made to hand deliver your bid.
- Electronic Bidding Resources and and project specific resources are available on the County Planholders webpage: https://www.co.fresno.ca.us/planholders



Questions

Make Sure you confirmed your attendance

Questions regarding the Class A Contracts:

Shall be received no later than 2:00 pm on the 7th calendar day before bid opening and shall be submitted on the Contractor Request for Clarification form at the Project Website.

Questions regarding the Class B Contracts:

Shall be received no later that 2:00 pm on the 7th calendar day before bid opening and shall be submitted on the Contractor Request for Clarification form provided at the Project Website.

Please see separate Notice to Contractors/Bidders for appropriate addresses.

